



**BUDGETED REVENUE AND EXPENDITURE
FINANCIAL PLAN**

RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2021

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2021

REVENUE

	2020 Budgeted	2020 Actual	2021 Budgeted	2022 Budgeted
Total Tax Levy - Page 8	18,934,786.78	18,938,131.68	19,258,644.05	19,639,822.59
Total Grants in Lieu of Taxes - Page 8	771,108.95	773,808.94	775,160.32	790,663.53
Sub-total	19,705,895.73	19,711,940.62	20,033,804.37	20,430,486.12
School Requisitions (deduct) - Page 8	11,559,536.00	11,559,727.22	11,613,151.40	11,671,217.16
Municipal Taxes and Grants in Lieu of Taxes	8,146,359.73	8,152,213.40	8,420,652.97	8,759,268.96
Other Revenue - Page 2	3,416,156.22	6,051,729.58	5,874,516.04	3,501,942.04
Transfers from Accumulated Surplus & Reserves - Page 2	4,861,161.22	2,744,142.79	4,172,374.51	3,552,011.76
Total Municipal Revenue	16,423,677.17	16,948,085.77	18,467,543.52	15,813,222.76

EXPENDITURE

General Government Services	1,906,826.52	1,569,034.49	1,888,564.15	1,898,647.07
Protective Services	869,666.67	765,363.91	2,471,666.67	820,000.00
Transportation Services	4,960,870.00	4,567,999.17	4,515,620.00	4,968,966.00
Environmental Health Services	1,401,502.89	1,393,254.06	1,546,150.00	1,517,020.00
Public Health and Welfare Services	50,000.00	43,060.82	50,000.00	50,000.00
Environmental Development Services	228,500.00	67,139.14	115,500.00	115,500.00
Economic Development Services	185,700.00	168,339.34	239,700.00	176,200.00
Recreation and Cultural Services	494,500.00	268,566.79	528,436.00	430,100.00
Fiscal Services	3,450,079.48	1,911,574.76	3,771,718.14	2,899,007.01
Transfers - 2015 Capital Deficit Recoveries - Page 9	260,769.00	260,769.00	0.00	0.00
- To Reserves - Page 5	2,615,323.42	2,628,223.42	3,339,003.18	2,937,782.68
Total Basic Expenditure	16,423,737.97	13,643,324.90	18,466,358.13	15,813,222.76
Allowance For Tax Assets - Page 8	-60.80	60.80	1,185.39	0.00
Total Municipal Expenditure	16,423,677.17	13,643,385.70	18,467,543.52	15,813,222.76
Net Operating Surplus (Deficit)	0.00	3,304,700.07	0.00	0.00

Departmental Use Only	Adopted by Resolution of Council

	(Head of Council)

	(Chief Administrative Officer)
	_____ 2021

**GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS**

RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2021

Other Revenue	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Taxes Added	140,000.00	220,924.16	140,000.00	140,000.00
Tax Penalties	205,500.00	197,734.99	205,500.00	205,500.00
Licenses				
- Animal				
- Business	15,000.00	13,128.50	10,000.00	10,000.00
- Other <u>Lottery</u>	300.00	132.73	300.00	300.00
Permits				
- Building				
- Other <u>Tax Certificates</u>	8,600.00	9,525.00	9,000.00	9,000.00
Fines				
Sales of Service				
- General Government	11,427.07	31,712.54	10,700.00	12,700.00
- Protective	50,500.00	50,830.00	50,500.00	50,500.00
- Transportation	12,000.00	25,772.87	47,000.00	47,000.00
- Environmental Health	828,534.19	968,390.67	860,400.00	898,240.00
- Public Health and Welfare				
- Environmental Development				
- Economic Development	2,700.00	0.00	2,700.00	2,700.00
- Recreation and Culture	7,331.62	6,653.37	29,800.00	21,300.00
- Other _____				
Sales of Goods	0.00	1,194.00	0.00	0.00
Rentals	35,000.00	38,260.00	35,000.00	35,000.00
Trailer Park Rentals	101,750.00	122,871.10	125,400.00	125,400.00
Trailer Park Fees / Grazing Leases	83,250.00	100,530.90	102,600.00	102,600.00
Concessions and Franchises				
Returns from Investments				
Development and Dedication Fees	120,000.00	132,575.00	102,000.00	302,000.00
Unconditional Grants - Municipal Operating	604,818.67	607,949.99	853,950.00	853,950.00
- Other _____				
- Other _____				
Conditional Grants				
- Federal Government	0.00	0.00	0.00	0.00
- Federal - Gas Tax	585,309.00	585,309.00	1,223,828.00	611,914.00
- Provincial Government	282,827.67	2,727,383.62	1,639,838.04	44,838.04
- Municipal Government	281,308.00	152,660.72	155,000.00	9,000.00
- Other Grant - South St. Clements	0.00	46,295.00	255,000.00	0.00
- Other Grant - WSB	0.00	0.00	0.00	0.00
- Other - Utility Recovery	0.00	0.00	0.00	0.00
Other Income				
<u>Interest</u>	40,000.00	11,895.42	16,000.00	20,000.00
<u>Tax Recoveries</u>	0.00	0.00	0.00	0.00

Total Other Revenue - Page 1	3,416,156.22	6,051,729.58	5,874,516.04	3,501,942.04
Transfers From				
- Accumulated Surplus	0.00	0.00	0.00	0.00
- Utilities	2,000.00	0.00	2,000.00	2,000.00
- Reserves (Page 13)	4,859,161.22	2,744,142.79	4,170,374.51	3,550,011.76
Total Transfers - Page 1	4,861,161.22	2,744,142.79	4,172,374.51	3,552,011.76
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8	8,277,317.44	8,795,872.37	10,046,890.55	7,053,953.80

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ST. CLEMENTS
For the Year 2021

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
GENERAL GOVERNMENT SERVICES				
Legislative	300,000.00	225,357.30	280,000.00	300,000.00
General Administrative				
Chief Administrative Officer and Staff	701,026.19	661,214.42	781,632.79	811,277.82
Office	271,750.00	266,953.98	285,795.00	223,070.00
Legal	100,000.00	44,431.76	75,000.00	75,000.00
Audit	15,000.00	15,000.00	15,000.00	15,000.00
Assessment	205,089.00	205,089.00	207,000.00	207,000.00
Taxation				
Other General Government				
Elections	3,250.00	0.00	4,000.00	28,000.00
Conventions	101,500.00	37,958.06	74,500.00	74,500.00
Damage Claims and Liability Insurance	115,000.00	83,309.95	90,000.00	90,000.00
Intergovernmental Relations				
Grants - General	2,000.00	5,070.00	2,000.00	2,000.00
Other General Government-Sundry	92,211.33	24,650.02	73,636.36	72,799.25
Past-Service Pension Payments				
Unallocated Employee Benefits				
SUB-TOTAL GENERAL GOVERNMENT SERVICES	1,906,826.52	1,569,034.49	1,888,564.15	1,898,647.07
Recoveries (deduct) - Utility	0.00	0.00	0.00	0.00
TOTAL GOVERNMENT SERVICES - TO PAGE 1	1,906,826.52	1,569,034.49	1,888,564.15	1,898,647.07
PROTECTIVE SERVICES				
Police & By-Law Enforcement	183,500.00	188,855.39	189,000.00	162,000.00
Fire	564,666.67	470,528.01	566,666.67	565,000.00
Emergency Measures				
Emergency Measures Organization	92,000.00	55,655.62	66,500.00	66,500.00
Flood Control	3,000.00	3,302.26	1,603,000.00	0.00
Ambulance Services				
Other - Covid 19 Relief	0.00	24,897.13	20,000.00	0.00
Other Protection				
Building Inspection				
Electrical Inspection				
Plumbing Inspection				
Other Safety Inspections				
License Inspection				
Animal and Pest Control	26,500.00	22,125.50	26,500.00	26,500.00
Other - Traffic Services/Boundary Signage				
Other _____				
TOTAL PROTECTIVE SERVICES - TO PAGE 1	869,666.67	765,363.91	2,471,666.67	820,000.00
TRANSPORTATION SERVICES				
Road Transport				
Administration				
Engineering	10,000.00	10,826.15	10,000.00	10,000.00
Roads and Streets				
Unallocated Costs				
- Wages and Benefits	1,287,870.00	1,252,705.04	1,295,470.00	1,324,099.00
- Equipment Fuel	210,000.00	123,498.45	150,000.00	160,000.00
- Equipment Repairs and Maintenance	220,000.00	172,030.71	210,000.00	220,000.00
- Equipment Insurance and Registration	73,500.00	60,317.29	72,500.00	72,500.00
- Workshop and Yard Operations	188,800.00	214,193.97	224,950.00	225,450.00
Road Construction and Maintenance	1,411,000.00	1,062,441.05	1,397,000.00	1,115,000.00
Road Plan	1,410,000.00	1,541,814.88	970,000.00	1,618,017.00
Transportation Services Sub-Total Forward to Page 4	4,811,170.00	4,437,827.54	4,329,920.00	4,745,066.00

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2021

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3	4,811,170.00	4,437,827.54	4,329,920.00	4,745,066.00
Sidewalks and Boulevards				
Ditches and Road Drainage	40,500.00	28,901.76	65,500.00	83,500.00
Storm Sewers				
Street Cleaning				
Snow and Ice Removal				
- Labour				
- Materials	30,000.00	32,868.83	30,000.00	30,000.00
- Rentals				
Bridges	10,000.00	0.00	10,000.00	30,200.00
Street Lighting	69,200.00	68,401.04	80,200.00	80,200.00
Traffic Services				
Parking				
Other Road Transport				
Airport				
Other Transportation Services				
TOTAL TRANSPORTATION SERVICES - TO PAGE 1	4,960,870.00	4,567,999.17	4,515,620.00	4,968,966.00
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection				
Curbside Collection	472,400.00	491,621.06	506,000.00	511,000.00
Transfer Stations	306,248.89	270,307.16	374,600.00	418,488.00
Landfill	523,228.00	515,976.30	551,900.00	483,882.00
Recycling	65,620.00	68,874.66	87,500.00	77,500.00
Nuisance Grounds				
Other Environmental Health				
Municipal Wells				
Public Rest Rooms				
Other <u>Grants & Programs</u>	34,006.00	46,474.88	26,150.00	26,150.00
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1	1,401,502.89	1,393,254.06	1,546,150.00	1,517,020.00
PUBLIC HEALTH AND WELFARE SERVICES				
Public Health				
Health Unit				
Cemeteries				
Other _____				

Medical Care				
Medical Officer				
Other _____				
Hospital Care				
Hospital Care				
Other _____				
Social Assistance				
Social Assistance	50,000.00	43,060.82	50,000.00	50,000.00
Other _____				
TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1	50,000.00	43,060.82	50,000.00	50,000.00
ENVIRONMENTAL DEVELOPMENT SERVICES				
Planning and Zoning	65,000.00	47,437.12	65,000.00	65,000.00
Community Development				
General Land Assembly	163,500.00	19,702.02	50,500.00	50,500.00
Urban Renewal				
Beautification and Land Rehabilitation				
Urban Area Weed Control				
Grant				
Other _____				
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1	228,500.00	67,139.14	115,500.00	115,500.00

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2021

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
ECONOMIC DEVELOPMENT SERVICES				
Natural Resources				
Agriculture				
Larviciding	1,000.00	1,000.00	1,000.00	1,000.00
Operation Clean-Up	3,500.00	3,000.00	3,500.00	3,500.00
Rural Area Weed Control	45,000.00	54,448.75	50,000.00	50,000.00
Drainage of Land				
Veterinary Services				
Well Agreement - East St. Paul	200.00	157.98	200.00	200.00
Grants				

Regional Development	101,000.00	93,716.60	105,500.00	102,000.00
Commercial/Industrial Development			50,000.00	
Other Economic Development - Sunset Bay LID	15,500.00	2,078.40	10,000.00	0.00
Tourism	19,500.00	13,937.61	19,500.00	19,500.00
Public Receptions				

TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1	185,700.00	168,339.34	239,700.00	176,200.00

RECREATION AND CULTURAL SERVICES				
Recreation	80,000.00	54,764.65	103,000.00	103,500.00
Community Centers and Halls				
Swimming Pools and Beaches				
Golf Courses				
Skating Rinks and Arenas				
Parks and Playgrounds	45,000.00	26,363.70	75,000.00	35,000.00
Other Recreational Facilities	25,500.00	32,756.48	25,500.00	25,000.00
Grants	206,000.00	35,350.94	191,000.00	131,000.00
Heritage Committee	21,000.00	4,404.49	21,000.00	21,000.00
Beaconia Community Well	1,000.00	793.76	1,000.00	1,100.00
Museums				
Libraries	112,500.00	108,436.00	108,436.00	110,000.00
Kirkness Community Rink	3,500.00	5,696.77	3,500.00	3,500.00

TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1	494,500.00	268,566.79	528,436.00	430,100.00

FISCAL SERVICES				
Transfer to Capital - Page 13	2,274,231.00	838,022.13	2,082,500.00	1,142,850.00
Transfer to Utility - Page 6	907,397.89	908,615.99	1,275,663.48	1,181,015.56
Debenture Debt Charges - Page 11	64,147.71	64,147.71	363,554.66	535,141.45
Other Long-term debt charges				
Tax Discounts	154,302.88	26,378.84	0.00	0.00
Other Debt Charges				
Other Fiscal Services - Interest Contributed to Reserves	50,000.00	74,410.09	50,000.00	40,000.00

TOTAL FISCAL SERVICES - TO PAGE 1	3,450,079.48	1,911,574.76	3,771,718.14	2,899,007.01

TRANSFERS				
General Reserve	0.00	0.00	75,000.00	50,000.00
Specific-Purpose Reserves:				
- Capital Improvement	54,000.00	54,500.00	54,000.00	54,000.00
- Bridges/Water Control Works	0.00	0.00	0.00	50,000.00
- Roads	1,041,514.42	1,039,514.42	1,054,675.18	1,070,368.68
- Fire	350,500.00	349,400.00	350,500.00	340,500.00
- Office	30,000.00	30,000.00	30,000.00	15,000.00
- Public Works	328,000.00	328,000.00	365,000.00	365,000.00
- Elections	7,000.00	7,000.00	7,000.00	7,000.00
- Environment	207,000.00	206,000.00	167,000.00	162,000.00
- Recreation	12,000.00	11,000.00	12,000.00	12,000.00
- Gas Tax	585,309.00	585,309.00	1,223,828.00	611,914.00
- Utility Expansion	0.00	17,500.00	0.00	200,000.00

TOTAL TRANSFERS - TO PAGE 1	2,615,323.42	2,628,223.42	3,339,003.18	2,937,782.68

**LOCKPORT SEWER - UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Rural Municipality of St. Clements

REVENUE

		2020 Budgeted	2020 Actual	2021 Budgeted	2022 Budgeted
WATER CONSUMER SALES	- Residential				
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
SEWER SERVICE CHARGES	- Residential	122,600.00	126,589.15	126,000.00	126,000.00
	- Commercial				
Discounts, Refunds and Cancellations					
Net Consumer Revenue - Sub Total		122,600.00	126,589.15	126,000.00	126,000.00
Penalties		50.00	0.00	50.00	50.00
Hydrant Rentals					
Installation Service					
Connection Revenue - Net					
Provincial Grants					
Other Revenue		0.00	205.07	100.00	100.00
Transfer from Revenue Fund - Page 5		38,178.72	38,178.72	38,178.72	38,178.72
Transfer from Reserves - Utility - Page 13		38,000.00	3,325.98	34,000.00	0.00
Transfer from Accumulated Surplus					
TOTAL REVENUE		198,828.72	168,298.92	198,328.72	164,328.72

EXPENDITURE

WATER SUPPLY					
Administration					
Customer Billings and Collections					
Purification and Treatment					
Water Purchases					
Service of Supply					
Transmissions and Distribution					
Other Water Supply Costs					
Connections - Net Loss					
TOTAL		0.00	0.00	0.00	0.00
SEWAGE COLLECTION AND DISPOSAL					
Administration		10,250.00	100.00	10,250.00	10,250.00
Wages & Equipment		43,100.00	9,504.08	43,100.00	43,100.00
Sewage Collection System		1,500.00	8,726.99	5,000.00	5,000.00
Sewage Lift Station		26,800.00	17,025.58	37,800.00	13,800.00
Sewage Treatment and Disposal		69,000.00	63,873.14	54,000.00	54,000.00
Other Sewage Collection and Disposal Costs					
Connections - Net Loss					
TOTAL		150,650.00	99,229.79	150,150.00	126,150.00
TRANSFER TO CAPITAL - Page 13		10,000.00	0.00	10,000.00	0.00
DEBENTURE DEBT CHARGES - Page 12		38,178.72	38,178.72	38,178.72	38,178.72
TRANSFERS					
Deficit Recovery, 20____ - Page 9					
Transfer to Utility Reserve		0.00	30,890.41	0.00	0.00
Transfer to _____ Reserve					
TOTAL		0.00	30,890.41	0.00	0.00
TOTAL EXPENDITURE		198,828.72	168,298.92	198,328.72	164,328.72
NET OPERATING SURPLUS (DEFICIT)		0.00	0.00	0.00	0.00

** Portions of wage expenses in the 2020 year are recorded under General Municipal Operations - Transportation Services

**EAST SELKIRK - UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Rural Municipality of St. Clements

REVENUE

		2019 Budgeted	2019 Actual	2020 Budgeted	2021 Budgeted
WATER CONSUMER SALES	- Residential & Commercial	155,500.00	158,375.36	157,500.00	157,500.00
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
SEWER SERVICE CHARGES	- Residential	24,000.00	24,144.14	24,300.00	24,300.00
	- Commercial				
	- Lagoon Tipping Fees	154,000.00	207,690.00	175,000.00	175,000.00
Discounts, Refunds and Cancellations					
Net Consumer Revenue - Sub Total		333,500.00	390,209.50	356,800.00	356,800.00
Penalties		0.00	0.00	0.00	0.00
Hydrant Rentals		12,000.00	12,000.00	12,000.00	12,000.00
Installation Service					
Connection Revenue - Net					
Provincial Grants					
Other Revenue		0.00	9,094.20	1,000.00	1,000.00
Transfer from Revenue Fund - Page 5		751,595.85	751,595.85	808,211.77	822,167.93
Transfer from Reserves - Utility - Page 13		141,000.00	8,005.69	57,000.00	12,500.00
Transfer from Accumulated Surplus					
TOTAL REVENUE		1,238,095.85	1,170,905.24	1,235,011.77	1,204,467.93

EXPENDITURE

WATER SUPPLY					
Administration		8,347.15	50.00	8,375.00	8,375.00
Wages & Equipment		47,250.00	8,382.12	44,400.00	44,400.00
Purification and Treatment		52,500.00	33,831.12	71,500.00	50,000.00
Water Purchases					
Service of Supply					
Transmissions and Distribution		7,000.00	6,538.11	7,000.00	7,000.00
TOTAL		115,097.15	48,801.35	131,275.00	109,775.00
SEWAGE COLLECTION AND DISPOSAL					
Administration		8,347.15	50.00	8,375.00	8,375.00
Wages & Equipment		47,250.00	8,382.12	44,400.00	44,400.00
Sewage Collection System		7,000.00	5,162.54	7,000.00	7,000.00
Sewage Lift Station		28,200.00	1,076.79	12,000.00	2,000.00
Sewage Treatment and Disposal		54,000.00	34,261.46	36,500.00	37,000.00
TOTAL		144,797.15	48,932.91	108,275.00	98,775.00
TRANSFER TO CAPITAL - Page 13		110,000.00	0.00	10,000.00	0.00
DEBENTURE DEBT CHARGES - Page 12		868,201.55	868,201.55	984,003.10	992,823.41
TRANSFERS					
Deficit Recovery, 20____ - Page 9					
Transfer to Utility Reserve		0.00	204,969.43	1,458.67	3,094.51
Transfer to _____ Reserve					
TOTAL		0.00	204,969.43	1,458.67	3,094.51
TOTAL EXPENDITURE		1,238,095.85	1,170,905.24	1,235,011.77	1,204,467.92
NET OPERATING SURPLUS (DEFICIT)		0.00	0.00	0.00	0.00

** Portions of wage expenses in the 2020 year are recorded under General Municipal Operations - Transportation Services

**GRAND MARAIS/SUNSET BAY - UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Rural Municipality of St. Clements

REVENUE

	2020 Budgeted	2020 Actual	2021 Budgeted	2022 Budgeted
WATER CONSUMER SALES				
- Residential				
- Commercial and Bulk				
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
SEWER SERVICE CHARGES				
- Residential	21,700.00	21,798.50	21,700.00	21,700.00
- Commercial	22,000.00	28,760.01	27,000.00	27,000.00
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	43,700.00	50,558.51	48,700.00	48,700.00
Penalties	50.00	0.00	50.00	50.00
Hydrant Rentals				
Installation Service				
Connection Revenue - Net				
Provincial Grants				
Other Revenue				
Transfer from Revenue Fund - Page 5	117,623.32	117,623.32	117,623.32	117,623.32
Transfer from Reserves - Utility - Page 13	10,000.00	0.00	13,500.00	0.00
Transfer from Accumulated Surplus				
TOTAL REVENUE	171,373.32	168,181.83	179,873.32	166,373.32

EXPENDITURE

WATER SUPPLY				
Administration				
Customer Billings and Collections				
Purification and Treatment				
Water Purchases				
Service of Supply				
Transmissions and Distribution				
Other Water Supply Costs				
Connections - Net Loss				
TOTAL	0.00	0.00	0.00	0.00
SEWAGE COLLECTION AND DISPOSAL				
Administration	6,320.00	100.00	6,320.00	6,320.00
Wages & Equipment	25,510.00	1,844.34	25,510.00	25,510.00
Sewage Collection System	0.00	0.00	0.00	0.00
Sewage Lift Station	1,800.00	2,925.97	5,300.00	6,300.00
Sewage Treatment and Disposal	4,200.00	2,323.53	4,900.00	4,950.00
Other Sewage Collection and Disposal Costs				
Future Remediation				
Minor Capital Upgrades				
Interest on Long Term Debt				
Amortization - Sewer				
Connections - Net Loss				
TOTAL	37,830.00	7,193.84	42,030.00	43,080.00
TRANSFER TO CAPITAL - Page 13	10,000.00	0.00	10,000.00	0.00
DEBENTURE DEBT CHARGES - Page 12	117,623.32	117,623.32	117,623.32	117,623.32
TRANSFERS				
Deficit Recovery, 20____ - Page 9				
Transfer to Utility Reserve	5,920.00	43,364.67	10,220.00	5,670.00
Transfer to _____ Reserve				
TOTAL	5,920.00	43,364.67	10,220.00	5,670.00
TOTAL EXPENDITURE	171,373.32	168,181.83	179,873.32	166,373.32
NET OPERATING SURPLUS (DEFICIT)	0.00	0.00	0.00	0.00

** Portions of wage expenses in the 2020 year are recorded under General Municipal Operations - Transportation Services

	Assessments				Expenditures			Mill Rate (M/R)	Revenues			
	Taxable	Grazing Lease and/or Converted fees	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues & Transfers	Total
Education (Requisition) Taxes:												
Education Support Levy (ESL)	27,234,300.00	4,340.00	20,120,940.00	47,359,580.00	417,216.00	-25.46	417,190.54	8.809	239,906.95	177,245.36	38.23	417,190.54
Lord Selkirk SD	519,363,770.00	116,070.00	21,844,680.00	541,324,520.00	7,927,363.00	334.60	7,927,697.60	14.645	7,606,082.41	319,915.34	1,699.85	7,927,697.60
Sunrise SD	64,372,770.00	24,210.00	633,160.00	65,030,140.00	879,635.00	27.70	879,662.70	13.527	870,770.46	8,564.76	327.49	879,662.70
River East Transcona SD	176,694,940.00	9,852,040.00	1,354,260.00	187,901,240.00	2,388,576.00	24.56	2,388,600.56	12.712	2,246,146.08	17,215.35	125,239.13	2,388,600.56
School Division				0.00			0.00		0.00	0.00		0.00
School Division				0.00			0.00		0.00	0.00		0.00
Total Education Taxes	787,665,780.00	9,996,660.00	43,953,040.00	841,615,480.00	11,612,790.00	361.40	11,613,151.40		10,962,905.90	522,940.81	127,304.70	11,613,151.40

Page 1

	Assessments				Expenditures			Mill Rate Frt/PP	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Municipal Taxes:												
Local Urban Districts												
L.U.D.				0.00			0.00					0.00
L.U.D.				0.00			0.00					0.00
L.U.D.				0.00			0.00					0.00

	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Otherw Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Debenture Debt Charges												
ESSW FCM 16/16	760,836,110.00		23,839,070.00	784,675,180.00	167,551.89		167,551.89	0.000	0.00	0.00	167,551.89	167,551.89
ESSW LID A 11/16	20,992,400.00	2,613,090.00	485,690.00	24,091,180.00	184,857.21		184,857.21	P/P	174,308.00	9,061.00	1,488.21	184,857.21
ESSW LID B 11/16	20,992,400.00	2,613,090.00	485,690.00	24,091,180.00	116,605.70		116,605.70	UTIL	0.00	0.00	116,605.70	116,605.70
ESSW LAGOON 4/17	760,836,110.00		23,839,070.00	784,675,180.00	263,269.42	381.44	263,650.86	0.336	255,640.93	8,009.93	0.00	263,650.86
ESSW General 9/18	760,836,110.00		23,839,070.00	784,675,180.00	133,347.62		133,347.62	0.000			133,347.62	133,347.62
ESSW - SOFT/FILL - 8/2021	760,836,110.00		23,839,070.00	784,675,180.00	118,371.25	334.99	118,706.24	0.075	57,062.71	1,787.93	59,855.60	118,706.24
ORR 10/16	8,600,640.00			8,600,640.00	38,178.72		38,178.72	P/P	38,178.72	0.00	0.00	38,178.72
SSC UTIL - 9/2021	760,836,110.00		23,839,070.00	784,675,180.00	207,149.67		207,149.67	0.000	0.00	0.00	207,149.67	207,149.67
SUNSET BAY 5/15	3,952,280.00	282,420.00		4,234,700.00	117,623.32		117,623.32	P/P	117,623.32	0.00	0.00	117,623.32
ROXANNE CLOSE 6/15	236,710.00			236,710.00	5,382.79		5,382.79	P/P	5,382.79	0.00	0.00	5,382.79
GMCC 15/12	760,836,110.00		23,839,070.00	784,675,180.00	58,764.92	85.72	58,850.64	0.075	57,062.71	1,787.93	0.00	58,850.64
NAROL FIRE - 11/2020	760,836,110.00		23,839,070.00	784,675,180.00	92,257.28	334.39	92,591.67	0.118	89,778.66	2,813.01	0.00	92,591.67
				0.00	1,503,359.79	1,136.54	1,504,496.33		795,037.84	23,459.80	685,998.69	1,504,496.33

	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Otherw Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Special Services Levies												
Gull Lake 12/17	28,911,550.00	45,370.00		28,956,920.00	21,150.00		21,150.00	P/P	21,150.00			21,150.00
Curbside Pickup 3/18	263,640,860.00	116,100.00		263,756,960.00	174,308.00		174,308.00	P/P	174,308.00			174,308.00
				0.00			0.00					0.00
				0.00	195,458.00	0.00	195,458.00		195,458.00	0.00	0.00	195,458.00

	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Otherw Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Deficit Recovery												
General				0.00			0.00					0.00
Utility				0.00			0.00					0.00

	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Otherw Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Reserve Funds												
Roads 20/16	760,836,110.00		23,839,070.00	784,675,180.00	784,675.18		784,675.18	1.000	760,836.11	23,839.07		784,675.18
					784,675.18	0.00	784,675.18		760,836.11	23,839.07	0.00	784,675.18

	Assessments				Expenditures			Mill Rate	Revenues			
	Taxable	Otherw Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
General Municipal												
Rural Area				0.00	0.00		0.00					0.00
At Large	760,836,110.00		23,839,070.00	784,675,180.00	6,745,380.40	-312.55	6,745,067.85	8.596	6,540,147.20	204,920.65		6,745,067.85
Business Tax, Fees					4,259.00		4,259.00	P/P	4,259.00			4,259.00
Other Revenue and Transfers					10,046,890.55		10,046,890.55				10,046,890.55	10,046,890.55
Total Municipal					16,796,529.95	-312.55	16,796,217.40	10.200	6,544,406.20	204,920.65	10,046,890.55	16,796,217.40

Total (Education + Municipal) Taxes	30,892,812.92	1,185.39	30,893,998.31		19,258,644.05	775,160.32	10,860,193.94	30,893,998.31
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Page 1

Page 1,9

Page 2

SUNDRY REVENUE AND EXPENDITURE ANALYSIS

RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2021

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment		Mill Rate [Avg]	Amount	Frontage	Total
	Farm/Residential	Other				
705 Centra Gas	0	6,863,880	33.05	228,361.66		228,361.66
1020 HMQ MB Miscellaneous	249,360	68,120	21.13	7,887.79		7,887.79
1030 Agricultural - NEC	66,730	0	21.14	1,657.91		1,657.91
1032 Agricultural - Leased	135,940	0	23.19	3,040.66		3,040.66
1120 Conservation NEC	179,290	0	24.85	2,354.15		2,354.15
1121 Conservation - Crown Land	1,170,140	149,770	24.06	33,545.25		33,545.25
1124 Conservation - Parks	21,600	287,900	26.61	10,225.64		10,225.64
1128 Conservation - North	65,300	0	24.85	1,622.38		1,622.38
1150 Highways Transportation	390,160	30,820	24.47	10,730.74		10,730.74
1180 Flood Control	452,760	0	24.85	11,248.82		11,248.82
1300 Housing	525,750	104,590	27.05	16,582.13		16,582.13
1770 Manitoba Hydro	358,650	12,143,280	25.72	417,355.47		417,355.47
2402 Comm Pasture - Provincial	0	0	24.85	0.00		0.00
2700 HMQ (CDA) Miscellaneous	40,550	379,550	30.72	13,780.84		13,780.84
2710 CHMC	0	0	24.85	0.00		0.00
2713 Canada Post	0	97,370	37.82	3,682.34		3,682.34
2715 RCMP	193,500	0	24.85	4,807.51		4,807.51

Total - Pages 1, 8

775,160.32

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Province of Manitoba - General Assistance Grant Program		853,950.00
Province of Manitoba - Dutch Elm Program		35,000.00
Province of Manitoba - Hydro Fixed Grant		1,438.04
Province of Manitoba - Crown Lands Leases		3,400.00

Total - Page 2

893,788.04

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1, Page 5

0.00

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6

0.00

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2021

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity (Year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
Old River Road LID	10-2016	2035	433,837.05	22,170.13	411,666.92	16,008.59	38,178.72	38,178.72			ORR LID
East Selkirk - LIDA	11-2016A	2035	2,100,592.08	107,345.36	1,993,246.72	77,511.85	184,857.21	184,857.21			ESSW LID
East Selkirk - LIDB	11-2016B	2035	1,325,028.21	67,712.16	1,257,316.05	48,893.54	116,605.70		116,605.70		UTIL RATES ESSW
East Selkirk - FCM	16-2016	2036	1,990,142.65	128,396.30	1,861,746.35	39,155.59	167,551.89		167,551.89		GAS TAX RESERVE
East Selkirk - Lagoon	4-2017	2036	3,011,883.67	135,264.36	2,876,619.31	128,005.06	263,269.42			263,269.42	AT LARGE
East Selkirk - RBC	9-2018	2038	1,677,163.57	64,919.35	1,612,244.22	68,428.27	133,347.62		133,347.62		GAS TAX RESERVE
East Selkirk - S/Tfill	8-2021	2040	2,000,000.00	75,727.41	1,924,272.59	42,643.84	118,371.25		59,185.63	59,185.63	At Large/Util Rates ESSW
GM/Sunset LID	5-2015	2034	1,284,507.77	72,665.55	1,211,842.22	44,957.77	117,623.32	117,623.32			SUNSET LID
			13,823,155.00	674,200.62	13,148,954.38	465,604.51	1,139,805.13	340,659.25	476,690.84	322,455.05	

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate
Old River Road LID	8,600,640	0	0	8,600,640	38,178.72	38,178.72		
East Selkirk - LIDA/B	41,984,800	5,226,180	971,380	48,182,360	301,462.91	184,857.21	116,605.70	
East Selkirk - FCM	760,836,110	0	23,839,070	784,675,180	167,551.89		167,551.89	
East Selkirk - Lagoon	760,836,110	0	23,839,070	784,675,180	263,269.42			263,269.42
East Selkirk - RBC	760,836,110	0	23,839,070	784,675,180	133,347.62		133,347.62	
East Selkirk - S/Tfill	760,836,110	0	23,839,070	784,675,180	118,371.25		59,185.63	59,185.63
GM/Sunset LID	3,952,280	282,420	0	4,234,700	117,623.32	117,623.32		
					1,139,805.13	340,659.25	476,690.84	322,455.05

CAPITAL BUDGET

RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2021

Part 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
[CIP] Greenspace/Park Development	50,000	50,000		50,000	
[CIP] PS - Mobile Unit	30,000	30,000		30,000	
[CIP] PS - Gear/Equipment	5,000	5,000		5,000	
[CIP/WCW] Ludwick Bridge	200,000	200,000		200,000	
[CIP] Beaconia Well	30,000	30,000		30,000	
[CIP] Beaconia Workshop Repairs	42,000	42,000		42,000	
[GTX] Boat Launch	80,000	80,000		80,000	
[GTX] Land Acquisitions	225,000	225,000		225,000	
[GTX] Colville Sidewalk	300,000	300,000		300,000	
{PKWS} Grader	320,000	320,000		320,000	
[PWKS] Mini-Brusher	25,000	25,000		25,000	
[PWKS] 1/2 Tonne - 2 units	74,000	74,000		74,000	
[PWKS] Mini-Trailer	20,000	20,000		20,000	
[OFF] IT/Server	3,500	3,500		3,500	
[FIRE] EB Pumper	250,000	250,000		125,000	
[FIRE] EB Firehall/Site Improvements - 50% c/shared	60,000	60,000		30,000	
[FIRE] ES Generator	45,000	45,000		45,000	
[FIRE] ES Overhead Doors	13,000	13,000		13,000	
[FIRE] ES Fuel Exhaust System	25,000	25,000		25,000	
[LK/ES/SUN] Portable Generator - Lift Stations	30,000	30,000	30,000	30,000	
SSC Utility Works	3,500,000				3,500,000
ESSW WTP Softener & Truck Fill	2,000,000				2,000,000
South St. Clements Recreation	2,255,000	255,000			2,000,000
Water Control Works	1,520,000				1,525,000

11,102,500				
TOTAL	2,082,500			
	Page 5	30,000		
		Page 6	1,672,500	
			Part 2	9,025,000

CAPITAL BUDGET

RURAL MUNICIPALITY OF ST. CLEMENTS

2021

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Part 3

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	To Operating	To Capital	(Opening balance in Reserve)
[CIP] Capital Improvements Reserve					1,384,145
Commercial/Industry Growth Initiatives	50,000				
Active Transportation Sidewalks & Trails	220,000				
Operating Stabilization	75,000				
Asset Management Program	20,000				
Curbside Waste & Recycling Bins	50,000				
Capital (see above)		257,000			
[GT] Gas Tax Reserve					1,067,521
ESSW Debenture**	300,900		300,900		
SSC Utility Debenture	207,150				
Boat Launch/Water Access Maintenance	20,000				
Land Acquisition					
Fuller Road Construction	300,000				
Capital (see above)		605,000			
[PWKS] Public Works Reserve					214,163
Lowbed Overhaul	15,000				
Capital (see above)		439,000			
[WCW] Bridge/Water Control Reserve					148,178
Capital (see above)		100,000			
[OF] Office Reserve					66,556
Office Building Repairs/Mtce	55,325				
Capital (see above)		3,500			
[FIRE] Fire Reserve					74,369
Capital (see above)		238,000			
[REC] Recreation & Culture Reserve					118,720
Play Structures - Assessments	10,000				
Community Rec Project Grants	60,000				
[RDS] Road Reserve					160,321
2021 Road Works	800,000				
[LKPT] Lockport Utility Reserve					239,356
Capital (see above) Generator**		10,000		10,000	
Utility System Repairs	24,000		24,000		
[ENV] Environment Reserve					187,248
Curbside Waste & Recycling Bins	50,000				
Leachate Treatment/Landfill Improvements	190,000				
[ESSW] East Selkirk Utility Reserve					456,340
Utility System Repairs	47,000		47,000		
Capital (see above) Generator & Softener**		10,000		10,000	
[SUN] Sunset Utility Reserve					182,520
Lift Station Repairs	3,500		3,500		
Capital (see above) Generator**		10,000		10,000	
[UTIL] Utility Expansion Reserve					49,807
No scheduled expenses 2021					
[ELEC] Elec Reserve					14,260
No scheduled expenses 2021					

**Items highlighted are transferred through the GOF to the Utility Funds, final use of funds as illustrated in the Utility Columns.

2,497,875	1,672,500		
4,170,374.51			
Page 2		375,400	
		Page 6	30,000
			Part 1

PART 3. BORROWING (Subject to Municipal Board Approval)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
CIP - South St. Clements Recreation	2,000,000			2,943,270	20 YRS
CIP - Water Control Works	1,525,000			2,244,243	20 YRS
TOTAL - Part 1	3,525,000	0	0		

<i>Departmental Use Only</i>	Adopted by Resolution of Council _____ (Head of Council) _____ (Chief Administrative Officer)
	_____ 2021

**FIVE YEAR CAPITAL EXPENDITURE PROGRAM
RURAL MUNICIPALITY OF ST. CLEMENTS**

PURPOSE							SOURCE OF FUNDS				
	2022	2023	2024	2025	2026	Total	Operating	Reserves	Borrowing	Other	
IT/Server	3,500	13,300	4,650			21,450		21,450			
580 Case Snow Bucket	6,000					6,000		6,000			
EB Side by Side/UTV (50%)	18,000					18,000	9,000	9,000			
Trailer (End Dump)	30,000					30,000		30,000			
Transfer Station Improvements	40,000	75,000	40,000			155,000		155,000			
1/2 ton	40,000		41,000	42,000	43,000	166,000		166,000			
Skidsteer and Bucket	70,000					70,000		70,000			
Boat Launch	100,000					100,000		100,000			
Loader Landfill Pkg	130,000					130,000		130,000			
Loader	150,000					150,000		150,000			
ES Driveway	178,000					178,000		178,000			
ES Rescue/Command truck replacement	400,000					400,000		400,000			
EB Water Rescue (Zodiac?) (50%)		100,000				100,000	50,000	50,000			
Tandem		240,000		250,000		490,000		490,000			
Excavator		250,000				250,000		250,000			
EB Commad Center Unit (50%)		400,000				400,000	200,000	200,000			
Sunset Lift Station Upgrades			22,000			22,000		22,000			
CIL Office Expansion			30,000			30,000		30,000			
CIL Cold Storage			200,000			200,000		200,000			
Landfill Compactor			250,000			250,000		250,000			
ES Extrication Tools			45,000			45,000		45,000			
ES Bobcat UTV & Trailer			42,000			42,000		42,000			
NL Equipment Truck			400,000			400,000		400,000			
Recycling Storage Trailers				20,000		20,000		20,000			
Beaconia Shop - Expansion				50,000		50,000		50,000			
Highway tractor				70,000		70,000		70,000			
ES Water Meter Replacement				150,000		150,000		150,000			
Landfill Cell				1,500,000		1,500,000		0	1,500,000		
EB Backup Generator				55,000		55,000		55,000			
EB Extrication Tools				25,000		25,000		25,000			
ES Tanker				400,000		400,000		400,000			
NL Tanker				200,000		200,000		200,000			
NL Grass Fire Truck				100,000		100,000		100,000			
ES 3/4 Tonne					100,000	100,000		100,000			
ES LED Public Education Sign					25,000	25,000		25,000			
NL Pumper					750,000	750,000		750,000			
580 Case Backhoe					100,000	100,000		100,000			
Mini-Excavator					90,000	90,000		90,000			
	1,165,500	1,078,300	1,074,650	2,862,000	1,108,000	7,288,450	259,000	5,529,450	1,500,000	0	
SOURCE OF FUNDS - ANNUAL							TOTAL				
OPERATING	0		0	0	0	0					
RESERVES	1,165,500	1,078,300	1,074,650	2,862,000	1,108,000	7,288,450					
BORROWING	0	0	0	0	0	0					
OTHER	0	0		0	0	0					
TOTAL	1,165,500	1,078,300	1,074,650	2,862,000	1,108,000	7,288,450					

Departmental Use Only

Mayor

Chief Administrative Officer