



**BUDGETED REVENUE AND EXPENDITURE  
FINANCIAL PLAN**

**RURAL MUNICIPALITY OF ST. CLEMENTS**

**For the Year 2022**

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

**RURAL MUNICIPALITY OF ST. CLEMENTS**

For the Year 2022

**REVENUE**

	2021 Budgeted	2021 Actual	2022 Budgeted	2023 Budgeted
Total Tax Levy - Page 8	19,258,644.06	19,289,402.83	19,566,136.87	19,956,951.43
Total Grants in Lieu of Taxes - Page 8	775,160.32	768,837.58	756,920.51	772,058.92
Sub-total	20,033,804.38	20,058,240.41	20,323,057.38	20,729,010.35
School Requisitions (deduct) - Page 8	11,613,151.40	11,613,151.40	11,560,825.55	11,792,042.06
<b>Municipal Taxes and Grants in Lieu of Taxes</b>	<b>8,420,652.98</b>	<b>8,445,089.01</b>	<b>8,762,231.83</b>	<b>8,936,968.29</b>
Other Revenue - Page 2	5,874,516.04	6,446,861.83	3,884,942.04	3,697,547.04
Transfers from Accumulated Surplus & Reserves - Page 2	4,172,374.51	2,635,906.37	5,260,042.55	2,949,663.13
<b>Total Municipal Revenue</b>	<b>18,467,543.53</b>	<b>17,527,857.21</b>	<b>17,907,216.42</b>	<b>15,584,178.46</b>

**EXPENDITURE**

General Government Services	1,888,564.15	1,600,028.74	1,937,687.44	1,896,276.01
Protective Services	2,471,666.67	1,725,107.34	846,000.00	859,000.00
Transportation Services	4,515,620.00	3,898,668.08	5,529,766.00	4,871,813.58
Environmental Health Services	1,546,150.00	1,481,786.67	1,606,020.00	1,503,967.40
Public Health and Welfare Services	50,000.00	43,060.82	50,000.00	50,000.00
Environmental Development Services	115,500.00	126,427.57	128,100.00	115,500.00
Economic Development Services	239,700.00	147,787.85	226,200.00	176,200.00
Recreation and Cultural Services	528,436.00	322,289.37	455,100.00	432,350.00
Fiscal Services	3,771,718.14	3,624,550.00	4,169,101.92	2,833,100.50
Transfers - 2015 Capital Deficit Recoveries - Page 9	0.00	0.00	0.00	0.00
- To Reserves - Page 5	3,339,003.18	3,389,508.18	2,958,523.78	2,845,970.98
<b>Total Basic Expenditure</b>	<b>18,466,358.14</b>	<b>16,359,214.62</b>	<b>17,906,499.14</b>	<b>15,584,178.46</b>
Allowance For Tax Assets - Page 8	1,185.39	1,185.39	717.29	0.00
<b>Total Municipal Expenditure</b>	<b>18,467,543.53</b>	<b>16,360,400.01</b>	<b>17,907,216.43</b>	<b>15,584,178.46</b>
<b>Net Operating Surplus (Deficit)</b>	<b>0.00</b>	<b>1,167,457.20</b>	<b>0.00</b>	<b>0.00</b>

Departmental Use Only	Adopted by Resolution of Council
	_____
	(Head of Council)
	_____
	(Chief Administrative Officer)
	_____ 2022

**GENERAL OPERATING FUND  
BUDGETED OTHER REVENUE AND TRANSFERS**

**RURAL MUNICIPALITY OF ST. CLEMENTS**

**For the Year 2022**

<b>Other Revenue</b>	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Taxes Added	140,000.00	127,057.59	140,000.00	140,000.00
Tax Penalties	205,500.00	231,016.47	205,500.00	205,500.00
Licenses				
- Animal				
- Business	10,000.00	11,700.00	10,000.00	10,000.00
- Other <u>Lottery</u>	300.00	245.05	300.00	300.00
Permits				
- Building				
- Other <u>Tax Certificates</u>	9,000.00	13,050.00	9,000.00	9,000.00
Fines	0.00	2,755.71	0.00	0.00
Sales of Service				
- General Government	10,700.00	40,369.80	12,700.00	12,700.00
- Protective	50,500.00	80,412.00	50,500.00	50,500.00
- Transportation	47,000.00	71,285.12	47,000.00	47,000.00
- Environmental Health	860,400.00	973,944.36	943,240.00	951,240.00
- Public Health and Welfare				
- Environmental Development				
- Economic Development	2,700.00	3,207.41	2,700.00	2,700.00
- Recreation and Culture	29,800.00	66,649.44	41,300.00	21,300.00
- Other _____				
Sales of Goods	0.00	11,658.96	0.00	0.00
Rentals	35,000.00	36,138.00	35,000.00	35,000.00
Trailer Park Rentals	125,400.00	107,765.90	98,040.00	98,040.00
Trailer Park Fees / Grazing Leases	102,600.00	88,172.10	129,960.00	129,960.00
Concessions and Franchises				
Returns from Investments				
Development and Dedication Fees	102,000.00	213,500.00	302,000.00	102,000.00
<b>Unconditional Grants - Municipal Operating (Page 9)</b>	853,950.00	853,949.99	853,950.00	853,950.00
- Other _____				
- Other _____				
Conditional Grants				
- Federal Government	0.00	0.00	0.00	0.00
- Federal - Gas Tax	1,223,828.00	1,197,223.00	611,914.00	638,519.00
- Provincial Government (Page 9)	1,639,838.04	1,656,019.94	44,838.04	44,838.04
- Municipal Government	155,000.00	50,000.00	52,000.00	325,000.00
- Other Grant - South St. Clements	255,000.00	47,750.00	225,000.00	0.00
- Other Grants	0.00	514,022.00	50,000.00	0.00
Other Income				
<u>Interest</u>	16,000.00	48,968.99	20,000.00	20,000.00
<u>Tax Recoveries</u>	0.00	0.00	0.00	0.00
_____				
<b>Total Other Revenue - Page 1</b>	<b>5,874,516.04</b>	<b>6,446,861.83</b>	<b>3,884,942.04</b>	<b>3,697,547.04</b>
Transfers From				
- Accumulated Surplus	0.00	0.00	0.00	0.00
- Utilities	2,000.00	0.00	0.00	0.00
- Reserves (Page 13)	4,170,374.51	2,635,906.37	5,260,042.55	2,949,663.13
<b>Total Transfers - Page 1</b>	<b>4,172,374.51</b>	<b>2,635,906.37</b>	<b>5,260,042.55</b>	<b>2,949,663.13</b>
<b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b>	<b>10,046,890.55</b>	<b>9,082,768.20</b>	<b>9,144,984.59</b>	<b>6,647,210.17</b>

**BUDGETED EXPENDITURE**  
**RURAL MUNICIPALITY OF ST. CLEMENTS**  
**For the Year 2022**

GENERAL GOVERNMENT SERVICES	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Legislative	280,000.00	226,175.82	300,000.00	300,000.00
General Administrative				
Chief Administrative Officer and Staff	781,632.79	720,088.87	811,277.82	827,044.47
Office	285,795.00	242,873.31	258,770.00	223,070.00
Legal	75,000.00	16,093.73	75,000.00	75,000.00
Audit	15,000.00	15,000.00	15,000.00	15,000.00
Assessment	207,000.00	204,913.00	207,000.00	207,000.00
Taxation				
Other General Government				
Elections	4,000.00	0.00	31,000.00	4,000.00
Conventions	74,500.00	39,399.44	74,500.00	78,500.00
Damage Claims and Liability Insurance	90,000.00	102,214.41	90,000.00	90,000.00
Intergovernmental Relations				
Grants - General	2,000.00	3,776.09	2,000.00	2,000.00
Other General Government-Sundry	73,636.36	29,494.07	73,139.62	74,661.54
Past-Service Pension Payments				
Unallocated Employee Benefits				
<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>	<b>1,888,564.15</b>	<b>1,600,028.74</b>	<b>1,937,687.44</b>	<b>1,896,276.01</b>
Recoveries (deduct)      - Utility	0.00	0.00	0.00	0.00
<b>TOTAL GOVERNMENT SERVICES - TO PAGE 1</b>	<b>1,888,564.15</b>	<b>1,600,028.74</b>	<b>1,937,687.44</b>	<b>1,896,276.01</b>
<b>PROTECTIVE SERVICES</b>				
Police & By-Law Enforcement	189,000.00	160,110.65	162,000.00	165,000.00
Fire	566,666.67	629,966.35	591,000.00	591,000.00
Emergency Measures				
Emergency Measures Organization	86,500.00	61,978.81	66,500.00	66,500.00
Flood Control	1,603,000.00	849,106.02	0.00	10,000.00
Ambulance Services				
Other - Covid 19 Relief	0.00	0.00	0.00	0.00
Other Protection				
Building Inspection				
Electrical Inspection				
Plumbing Inspection				
Other Safety Inspections				
License Inspection				
Animal and Pest Control	26,500.00	23,945.51	26,500.00	26,500.00
Other - Traffic Services/Boundary Signage				
Other _____				
<b>TOTAL PROTECTIVE SERVICES - TO PAGE 1</b>	<b>2,471,666.67</b>	<b>1,725,107.34</b>	<b>846,000.00</b>	<b>859,000.00</b>
<b>TRANSPORTATION SERVICES</b>				
Road Transport				
Administration				
Engineering	10,000.00	7,436.60	10,000.00	10,000.00
Roads and Streets				
Unallocated Costs				
- Wages and Benefits	1,295,470.00	1,276,412.13	1,350,099.00	1,353,300.58
- Equipment Fuel	150,000.00	186,939.22	240,000.00	245,000.00
- Equipment Repairs and Maintenance	210,000.00	135,391.17	235,000.00	220,000.00
- Equipment Insurance and Registration	72,500.00	60,766.66	72,500.00	95,000.00
- Workshop and Yard Operations	214,950.00	190,240.06	225,450.00	225,950.00
Road Construction and Maintenance	1,407,000.00	1,025,476.63	1,460,000.00	1,257,000.00
Road Plan	970,000.00	867,084.35	1,618,017.00	1,261,863.00
<b>Transportation Services Sub-Total Forward to Page 4</b>	<b>4,329,920.00</b>	<b>3,749,746.82</b>	<b>5,211,066.00</b>	<b>4,668,113.58</b>

**BUDGETED EXPENDITURE**  
**RURAL MUNICIPALITY OF ST. CLEMENTS**

**For the Year 2022**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3	4,329,920.00	3,749,746.82	5,211,066.00	4,668,113.58
Sidewalks and Boulevards				
Ditches and Road Drainage	65,500.00	51,961.93	198,500.00	83,500.00
Storm Sewers				
Street Cleaning				
Snow and Ice Removal				
- Labour				
- Materials	30,000.00	26,653.34	30,000.00	30,000.00
- Rentals				
Bridges	10,000.00	0.00	10,000.00	10,000.00
Street Lighting	80,200.00	70,305.99	80,200.00	80,200.00
Traffic Services				
Parking				
Other Road Transport				
Airport				
Other Transportation Services				
<b>TOTAL TRANSPORTATION SERVICES - TO PAGE 1</b>	<b>4,515,620.00</b>	<b>3,898,668.08</b>	<b>5,529,766.00</b>	<b>4,871,813.58</b>
<b>ENVIRONMENTAL HEALTH SERVICES</b>				
Garbage and Waste Collection				
Curbside Collection	506,000.00	505,685.31	531,000.00	477,000.00
Transfer Stations	374,600.00	294,021.39	392,488.00	409,087.76
Landfill	551,900.00	556,857.50	563,882.00	497,229.64
Recycling	87,500.00	80,798.68	92,500.00	94,500.00
Nuisance Grounds				
Other Environmental Health				
Municipal Wells				
Public Rest Rooms				
Other <u>Grants &amp; Programs</u>	26,150.00	44,423.79	26,150.00	26,150.00
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1</b>	<b>1,546,150.00</b>	<b>1,481,786.67</b>	<b>1,606,020.00</b>	<b>1,503,967.40</b>
<b>PUBLIC HEALTH AND WELFARE SERVICES</b>				
Public Health				
Health Unit				
Cemeteries				
Other _____				
_____				
Medical Care				
Medical Officer				
Other _____				
Hospital Care				
Hospital Care				
Other _____				
Social Assistance				
Social Assistance	50,000.00	43,060.82	50,000.00	50,000.00
Other _____				
<b>TOTAL PUBLIC HEALTH &amp; WELFARE SERVICES-TO PAGE 1</b>	<b>50,000.00</b>	<b>43,060.82</b>	<b>50,000.00</b>	<b>50,000.00</b>
<b>ENVIRONMENTAL DEVELOPMENT SERVICES</b>				
Planning and Zoning	65,000.00	94,558.14	65,000.00	65,000.00
Community Development				
General Land Assembly	50,500.00	31,869.43	63,100.00	50,500.00
Urban Renewal				
Beautification and Land Rehabilitation				
Urban Area Weed Control				
Grant				
Other _____				
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1</b>	<b>115,500.00</b>	<b>126,427.57</b>	<b>128,100.00</b>	<b>115,500.00</b>

**BUDGETED EXPENDITURE  
RURAL MUNICIPALITY OF ST. CLEMENTS**

**For the Year 2022**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>ECONOMIC DEVELOPMENT SERVICES</b>				
Natural Resources				
Agriculture				
Larviciding	1,000.00	1,000.00	1,000.00	1,000.00
Operation Clean-Up	3,500.00	3,500.00	3,500.00	3,500.00
Rural Area Weed Control	50,000.00	51,561.01	50,000.00	50,000.00
Drainage of Land				
Veterinary Services				
Well Agreement - East St. Paul	200.00	164.33	200.00	200.00
Grants				
Regional Development	105,500.00	78,156.16	102,000.00	102,000.00
Commercial/Industrial Development	50,000.00		50,000.00	
Other Economic Development - Sunset Bay LID	10,000.00	1,493.85	0.00	0.00
Tourism	19,500.00	11,912.50	19,500.00	19,500.00
Public Receptions				
<b>TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1</b>	<b>239,700.00</b>	<b>147,787.85</b>	<b>226,200.00</b>	<b>176,200.00</b>

<b>RECREATION AND CULTURAL SERVICES</b>				
Recreation	103,000.00	66,792.05	103,500.00	105,750.00
Community Centers and Halls				
Swimming Pools and Beaches				
Golf Courses				
Skating Rinks and Arenas				
Parks and Playgrounds	75,000.00	40,906.47	40,000.00	35,000.00
Other Recreational Facilities	25,500.00	40,000.00	25,000.00	25,000.00
Grants	191,000.00	51,059.90	151,000.00	131,000.00
Heritage Committee	21,000.00	13,275.98	21,000.00	21,000.00
Beaonia Community Well	1,000.00	483.61	1,100.00	1,100.00
Museums				
Libraries	108,436.00	108,436.00	110,000.00	110,000.00
Kirkness Community Rink	3,500.00	1,335.36	3,500.00	3,500.00
<b>TOTAL RECREATION &amp; CULTURAL SERVICES - TO PAGE 1</b>	<b>528,436.00</b>	<b>322,289.37</b>	<b>455,100.00</b>	<b>432,350.00</b>

<b>FISCAL SERVICES</b>				
Transfer to Capital - Page 13	2,082,500.00	2,013,030.79	2,688,000.00	1,348,300.00
Transfer to Utility - Page 6	1,275,663.48	1,013,389.39	1,053,123.97	968,423.97
Debenture Debt Charges - Page 11	363,554.66	363,554.66	387,977.95	476,376.53
Other Long-term debt charges				
Tax Discounts	0.00	1,628.13	0.00	0.00
Other Debt Charges				
Other Fiscal Services - Inventory Adjustments		142,961.50		
Other Fiscal Services - Interest Contributed to Reserves	50,000.00	89,985.53	40,000.00	40,000.00
<b>TOTAL FISCAL SERVICES - TO PAGE 1</b>	<b>3,771,718.14</b>	<b>3,624,550.00</b>	<b>4,169,101.92</b>	<b>2,833,100.50</b>

<b>TRANSFERS</b>				
General Reserve	75,000.00	25,000.00	75,000.00	75,000.00
Specific-Purpose Reserves:				
- Capital Improvement	54,000.00	93,500.00	54,000.00	54,000.00
- Bridges/Water Control Works	0.00	0.00	50,000.00	50,000.00
- Roads	1,054,675.18	1,053,175.18	1,066,109.78	1,086,951.98
- Fire	350,500.00	349,610.00	340,500.00	355,500.00
- Office	30,000.00	30,000.00	15,000.00	15,000.00
- Public Works	365,000.00	390,000.00	365,000.00	365,000.00
- Elections	7,000.00	7,000.00	7,000.00	7,000.00
- Environment	167,000.00	168,000.00	162,000.00	187,000.00
- Recreation	12,000.00	9,500.00	12,000.00	12,000.00
- Gas Tax	1,223,828.00	1,197,223.00	611,914.00	638,519.00
- Utility Expansion	0.00	66,500.00	200,000.00	0.00
<b>TOTAL TRANSFERS - TO PAGE 1</b>	<b>3,339,003.18</b>	<b>3,389,508.18</b>	<b>2,958,523.78</b>	<b>2,845,970.98</b>

**LOCKPORT SEWER - UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Rural Municipality of St. Clements

**REVENUE**

		2021 Budgeted	2021 Actual	2022 Budgeted	2023 Budgeted
WATER CONSUMER SALES	- Residential				
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
SEWER SERVICE CHARGES	- Residential	126,000.00	125,168.51	126,000.00	126,000.00
	- Commercial				
Discounts, Refunds and Cancellations					
Net Consumer Revenue - Sub Total		126,000.00	125,168.51	126,000.00	126,000.00
Penalties		50.00	0.00	50.00	50.00
Hydrant Rentals					
Installation Service					
Connection Revenue - Net					
Provincial Grants					
Other Revenue		100.00	14,258.53	100.00	100.00
Transfer from Revenue Fund - Page 5		38,178.72	38,178.72	38,178.72	38,178.72
Transfer from Reserves - Utility - Page 13		34,000.00	14,962.04	12,200.00	14,200.00
Transfer from Accumulated Surplus					
<b>TOTAL REVENUE</b>		<b>198,328.72</b>	<b>192,567.80</b>	<b>176,528.72</b>	<b>178,528.72</b>

**EXPENDITURE**

WATER SUPPLY					
Administration					
Customer Billings and Collections					
Purification and Treatment					
Water Purchases					
Service of Supply					
Transmissions and Distribution					
Other Water Supply Costs					
Connections - Net Loss					
TOTAL		0.00	0.00	0.00	0.00
SEWAGE COLLECTION AND DISPOSAL					
Administration		10,250.00	6,100.00	10,250.00	10,250.00
Wages & Equipment		43,100.00	43,505.43	52,300.00	52,300.00
Sewage Collection System		5,000.00	310.00	5,000.00	5,000.00
Sewage Lift Station		37,800.00	34,124.42	16,800.00	18,800.00
Sewage Treatment and Disposal		54,000.00	56,907.02	54,000.00	54,000.00
Other Sewage Collection and Disposal Costs					
Connections - Net Loss					
TOTAL		150,150.00	140,946.87	138,350.00	140,350.00
TRANSFER TO CAPITAL - Page 13		10,000.00	0.00	0.00	0.00
DEBENTURE DEBT CHARGES - Page 12		38,178.72	38,178.72	38,178.72	38,178.72
TRANSFERS					
Deficit Recovery, 20____ - Page 9					
Transfer to Utility Reserve		0.00	13,442.21	0.00	0.00
Transfer to _____ Reserve					
TOTAL		0.00	13,442.21	0.00	0.00
<b>TOTAL EXPENDITURE</b>		<b>198,328.72</b>	<b>192,567.80</b>	<b>176,528.72</b>	<b>178,528.72</b>
<b>NET OPERATING SURPLUS (DEFICIT)</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**EAST SELKIRK - UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Rural Municipality of St. Clements

**REVENUE**

		2021 Budgeted	2021 Actual	2022 Budgeted	2023 Budgeted
WATER CONSUMER SALES	- Residential & Commercial	157,500.00	161,529.01	157,500.00	157,500.00
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
SEWER SERVICE CHARGES	- Residential	24,300.00	24,553.13	24,300.00	24,300.00
	- Commercial				
	- Lagoon Tipping Fees	175,000.00	246,680.00	225,000.00	225,000.00
Discounts, Refunds and Cancellations					
Net Consumer Revenue - Sub Total		356,800.00	432,762.13	406,800.00	406,800.00
Penalties		0.00	-23.13	0.00	0.00
Hydrant Rentals		12,000.00	12,000.00	12,000.00	12,000.00
Installation Service					
Connection Revenue - Net					
Provincial Grants					
Other Revenue		1,000.00	8,917.95	1,000.00	1,265.64
Transfer from Revenue Fund - Page 5		808,211.77	808,211.77	812,621.93	812,621.93
Transfer from Reserves - Utility - Page 13		57,000.00	28,063.59	67,500.00	0.00
Transfer from Accumulated Surplus					
<b>TOTAL REVENUE</b>		<b>1,235,011.77</b>	<b>1,289,932.31</b>	<b>1,299,921.93</b>	<b>1,232,687.57</b>

**EXPENDITURE**

<b>WATER SUPPLY</b>					
Administration		8,375.00	7,695.20	6,625.00	6,625.00
Wages & Equipment		44,400.00	32,445.59	55,400.00	56,375.00
Purification and Treatment		71,500.00	80,434.36	60,000.00	50,500.00
Water Purchases					
Service of Supply					
Transmissions and Distribution		7,000.00	765.00	7,000.00	7,000.00
<b>TOTAL</b>		<b>131,275.00</b>	<b>121,340.15</b>	<b>129,025.00</b>	<b>120,500.00</b>
<b>SEWAGE COLLECTION AND DISPOSAL</b>					
Administration		8,375.00	7,695.20	6,625.00	6,625.00
Wages & Equipment		44,400.00	32,445.59	55,400.00	56,375.00
Sewage Collection System		7,000.00	11,729.08	7,000.00	7,000.00
Sewage Lift Station		12,000.00	4,127.75	7,000.00	7,000.00
Sewage Treatment and Disposal		36,500.00	42,696.69	47,048.51	47,500.00
<b>TOTAL</b>		<b>108,275.00</b>	<b>98,694.31</b>	<b>123,073.51</b>	<b>124,500.00</b>
TRANSFER TO CAPITAL - Page 13		10,000.00	0.00	55,000.00	0.00
DEBENTURE DEBT CHARGES - Page 12		984,003.10	984,003.10	992,823.41	987,687.56
<b>TRANSFERS</b>					
Deficit Recovery, 20____ - Page 9					
Transfer to Utility Reserve		1,458.67	85,894.76	0.00	0.00
Transfer to _____ Reserve					
<b>TOTAL</b>		<b>1,458.67</b>	<b>85,894.76</b>	<b>0.00</b>	<b>0.00</b>
<b>TOTAL EXPENDITURE</b>		<b>1,235,011.77</b>	<b>1,289,932.31</b>	<b>1,299,921.92</b>	<b>1,232,687.56</b>
<b>NET OPERATING SURPLUS (DEFICIT)</b>		<b>0.00</b>	<b>0.00</b>	<b>0.01</b>	<b>0.00</b>



**GRAND MARAIS/SUNSET BAY - UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Rural Municipality of St. Clements

**REVENUE**

		2021 Budgeted	2021 Actual	2022 Budgeted	2023 Budgeted
WATER CONSUMER SALES	- Residential				
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
SEWER SERVICE CHARGES	- Residential	21,700.00	21,840.84	21,700.00	21,700.00
	- Commercial	22,000.00	28,498.74	27,000.00	27,000.00
Discounts, Refunds and Cancellations					
Net Consumer Revenue - Sub Total		43,700.00	50,339.58	48,700.00	48,700.00
Penalties		50.00	0.00	50.00	50.00
Hydrant Rentals					
Installation Service					
Connection Revenue - Net					
Provincial Grants					
Other Revenue					
Transfer from Revenue Fund - Page 5		117,623.32	117,623.32	117,623.32	117,623.32
Transfer from Reserves - Utility - Page 13		10,000.00	3,514.95	5,000.00	0.00
Transfer from Accumulated Surplus					
<b>TOTAL REVENUE</b>		<b>171,373.32</b>	<b>171,477.85</b>	<b>171,373.32</b>	<b>166,373.32</b>

**EXPENDITURE**

WATER SUPPLY					
Administration					
Customer Billings and Collections					
Purification and Treatment					
Water Purchases					
Service of Supply					
Transmissions and Distribution					
Other Water Supply Costs					
Connections - Net Loss					
TOTAL		0.00	0.00	0.00	0.00
SEWAGE COLLECTION AND DISPOSAL					
Administration		6,320.00	2,420.00	6,320.00	6,320.00
Wages & Equipment		25,510.00	13,270.00	25,510.00	25,510.00
Sewage Collection System		0.00	0.00	0.00	0.00
Sewage Lift Station		1,800.00	6,099.04	11,300.00	6,300.00
Sewage Treatment and Disposal		4,200.00	9,017.12	4,950.00	5,000.00
Other Sewage Collection and Disposal Costs					
Future Remediation					
Minor Capital Upgrades					
Interest on Long Term Debt					
Amortization - Sewer					
Connections - Net Loss					
TOTAL		37,830.00	30,806.16	48,080.00	43,130.00
TRANSFER TO CAPITAL - Page 13		10,000.00	0.00	0.00	0.00
DEBENTURE DEBT CHARGES - Page 12		117,623.32	117,623.32	117,623.32	117,623.32
TRANSFERS					
Deficit Recovery, 20____ - Page 9					
Transfer to Utility Reserve		5,920.00	23,048.37	5,670.00	5,620.00
Transfer to _____ Reserve					
TOTAL		5,920.00	23,048.37	5,670.00	5,620.00
<b>TOTAL EXPENDITURE</b>		<b>171,373.32</b>	<b>171,477.85</b>	<b>171,373.32</b>	<b>166,373.32</b>
<b>NET OPERATING SURPLUS (DEFICIT)</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**CALCULATION OF TAX LEVIES**  
**RURAL MUNICIPALITY OF ST. CLEMENTS**

For the Year 2022

	Assessments				Expenditures			Mill Rate (M/R)	Revenues			
	Taxable	Grazing Lease and/or Converted fees	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues & Transfers	Total
<b>Education (Requisition) Taxes:</b>												
Education Support Levy (ESL)	27,480,960.00	42,730.00	19,807,020.00	47,330,710.00	412,413.00	-20.52	412,392.48	8.713	239,441.60	172,578.57	372.31	412,392.48
Lord Selkirk SD	528,433,280.00	154,460.00	21,526,370.00	550,114,110.00	7,947,798.00	250.66	7,948,048.66	14.448	7,624,804.02	311,012.99	2,231.64	7,948,048.66
Sunrise SD	65,058,780.00	24,210.00	633,160.00	65,716,150.00	874,740.00	7.67	874,747.67	13.311	865,997.42	8,427.99	322.26	874,747.67
River East Transcona SD	178,692,330.00	7,187,670.00	1,354,260.00	187,234,260.00	2,325,466.00	170.74	2,325,636.74	12.421	2,219,537.43	16,821.26	89,278.05	2,325,636.74
School Division				0.00			0.00		0.00	0.00		0.00
School Division				0.00			0.00		0.00	0.00		0.00
<b>Total Education Taxes</b>	<b>799,665,350.00</b>	<b>7,409,070.00</b>	<b>43,320,810.00</b>	<b>850,395,230.00</b>	<b>11,560,417.00</b>	<b>408.55</b>	<b>11,560,825.55</b>		<b>10,959,780.49</b>	<b>508,840.82</b>	<b>92,204.25</b>	<b>11,560,825.55</b>
Page 1												
	Assessments				Expenditures			Mill Rate Fr/PP	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenues & and Transfers	Total
<b>Municipal Taxes:</b>												
<b>Local Urban Districts</b>												
L.U.D.				0.00			0.00					0.00
L.U.D.				0.00			0.00					0.00
L.U.D.				0.00			0.00					0.00
<b>Debtenture Debt Charges</b>												
ESSW FCM 16/16	772,589,020.00		23,520,760.00	796,109,780.00	164,983.97		164,983.97	0.000	0.00	0.00	164,983.97	164,983.97
ESSW LID A 11/16	21,628,260.00	2,613,090.00	485,690.00	24,727,040.00	184,857.21		184,857.21	P/P	174,308.00	2,700.00	7,849.21	184,857.21
ESSW LID B 11/16	21,628,260.00	2,613,090.00	485,690.00	24,727,040.00	116,605.70		116,605.70	UTIL	0.00	0.00	116,605.70	116,605.70
ESSW LAGOON 4/17	772,589,020.00		23,520,760.00	796,109,780.00	263,269.42	242.92	263,512.34	0.331	255,726.97	7,785.37	0.00	263,512.34
ESSW General 9/18	772,589,020.00		23,520,760.00	796,109,780.00	133,347.62		133,347.62	0.000			133,347.62	133,347.62
ESSW - SOFT/FILL - 8/2021	772,589,020.00		23,520,760.00	796,109,780.00	132,327.41	-173.19	132,154.22	0.083	64,124.89	1,952.22	66,077.11	132,154.22
ORR 10/16	8,909,200.00			8,909,200.00	38,178.72		38,178.72	P/P	38,178.72	0.00	0.00	38,178.72
SSC UTIL - 9/2021	772,589,020.00		23,520,760.00	796,109,780.00	231,572.96		231,572.96	0.000	0.00	0.00	231,572.96	231,572.96
SUNSET BAY 5/15	4,242,710.00	6,300.00		4,249,010.00	117,623.32	0.34	117,623.66	P/P	116,859.87	763.79	0.00	117,623.66
ROYANNE CLOSE 6/15	236,710.00			236,710.00	5,383.30		5,383.30	P/P	5,383.30	0.00	0.00	5,383.30
GMCC 15/12	772,589,020.00		23,520,760.00	796,109,780.00	58,764.90	147.22	58,912.12	0.074	57,171.59	1,740.54	0.00	58,912.12
NAROL FIRE - 11/2020	772,589,020.00		23,520,760.00	796,109,780.00	92,257.28	91.45	92,348.73	0.116	89,620.33	2,728.41	0.00	92,348.73
				0.00	1,539,171.81	308.74	1,539,480.55		801,373.66	17,670.33	720,436.57	1,539,480.55
<b>Special Services Levies</b>												
Gull Lake 12/17	28,651,940.00	347,240.00		28,999,180.00	21,150.00		21,150.00	P/P	21,150.00			21,150.00
Curbside Pickup 3/18	308,536,790.00	659,960.00		309,196,750.00	211,291.69		211,291.69	P/P	211,291.69	0.00		211,291.69
				0.00			0.00					0.00
				0.00	232,441.69	0.00	232,441.69		232,441.69	0.00	0.00	232,441.69
<b>Deficit Recovery</b>												
General				0.00			0.00					0.00
Utility				0.00			0.00					0.00
<b>Reserve Funds</b>												
Roads 20/16	772,589,020.00		23,520,760.00	796,109,780.00	796,109.78		796,109.78	1.000	772,589.02	23,520.76		796,109.78
					796,109.78	0.00	796,109.78		772,589.02	23,520.76	0.00	796,109.78
<b>General Municipal</b>												
Rural Area				0.00	0.00		0.00					0.00
At Large	772,589,020.00		23,520,760.00	796,109,780.00	7,002,581.62		7,002,581.62	8.796	6,795,693.02	206,888.60		7,002,581.62
Business Tax, Fees				4,259.00	4,259.00		4,259.00	P/P	4,259.00			4,259.00
Other Revenue and Transfers				9,144,984.59	9,144,984.59		9,144,984.59				9,144,984.59	9,144,984.59
<b>Total Municipal</b>					<b>16,151,825.21</b>	<b>0.00</b>	<b>16,151,825.21</b>	<b>10.400</b>	<b>6,799,952.02</b>	<b>206,888.60</b>	<b>9,144,984.59</b>	<b>16,151,825.21</b>
<b>Total (Education + Municipal) Taxes</b>					<b>30,279,965.49</b>	<b>717.29</b>	<b>30,280,682.78</b>		<b>19,566,136.87</b>	<b>756,920.51</b>	<b>9,957,625.41</b>	<b>30,280,682.78</b>

**SUNDRY REVENUE AND EXPENDITURE ANALYSIS**

**RURAL MUNICIPALITY OF ST. CLEMENTS**

**For the Year 2022**

**Part 1 - Grants in Lieu of Taxes**

Government or Agency	Assessment		Mill Rate [Avg]	Amount	Frontage	Total
	Farm/Residential	Other				
705 Centra Gas	0	6,863,880	32.94	227,601.07		227,601.07
1020 HMQ MB Miscellaneous	249,360	0	21.12	6,196.10		6,196.10
1030 Agricultural - NEC	66,730	0	21.14	1,658.11		1,658.11
1032 Agricultural - Leased	135,940	0	23.21	3,040.61		3,040.61
1120 Conservation NEC	179,290	0	24.85	2,354.43		2,354.43
1121 Conservation - Crown Land	1,170,090	141,710	24.07	33,256.55		33,256.55
1124 Conservation - Parks	21,600	0	26.59	536.72		536.72
1128 Conservation - North	65,300	0	24.85	1,622.57		1,622.57
1150 Highways Transportation	390,160	76,640	24.45	11,664.22		11,664.22
1180 Flood Control	452,760	0	24.85	11,250.18		11,250.18
1300 Housing	525,750	104,590	27.03	16,573.98		16,573.98
1770 Manitoba Hydro	358,650	12,143,280	25.70	416,218.04		416,218.04
2402 Comm Pasture - Provincial	0	0	24.85	0.00		0.00
2700 HMQ (CDA) Miscellaneous	40,550	379,550	30.66	13,745.66		13,745.66
2710 CHMC	0	0	24.85	0.00		0.00
2713 Canada Post	0	97,370	37.82	3,682.63		3,682.63
2715 RCMP	193,500	0	24.85	4,808.09		4,808.09

Total - Pages 1, 8

756,920.51

**Part 2 - Transfers and Grants**

Government or Agency	Purpose	Amount
Province of Manitoba - General Assistance Grant Program	<i>Total General Assistance</i>	853,950.00
Province of Manitoba - Dutch Elm Program		40,000.00
Province of Manitoba - Hydro Fixed Grant		1,438.04
Province of Manitoba - Crown Lands Leases		3,400.00
	<i>Total Conditional</i>	44,838.04

Total - Page 2

898,788.04

**Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1, Page 5

0.00

**Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6

0.00



**UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES**

**RURAL MUNICIPALITY OF ST. CLEMENTS**

For the Year 2022

**Part 1 - Debenture Debt Charges**

Purpose	By-law No.	Maturity (Year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
Old River Road LID	10-2016	2035	411,666.92	22,988.21	388,678.71	15,190.51	38,178.72	38,178.72			ORR LID
East Selkirk - LIDA	11-2016A	2035	1,993,246.72	111,306.41	1,881,940.31	73,550.80	184,857.21	184,857.21			ESSW LID
East Selkirk - LIDB	11-2016B	2035	1,257,316.05	70,210.74	1,187,105.31	46,394.96	116,605.70		116,605.70		UTIL RATES ESSW
East Selkirk - FCM	16-2016	2036	1,861,746.35	128,396.30	1,733,350.05	36,587.67	164,983.97		164,983.97		GAS TAX RESERVE
East Selkirk - Lagoon	4-2017	2036	2,876,619.31	135,264.36	2,735,606.21	128,005.06	263,269.42			263,269.42	AT LARGE
East Selkirk - RBC	9-2018	2038	1,612,244.21	67,568.06	1,544,676.15	65,779.56	133,347.62		133,347.62		GAS TAX RESERVE
East Selkirk - S/Tfill	8-2021	2040	1,924,272.59	77,870.50	1,846,402.09	54,456.91	132,327.41		66,163.71	66,163.71	At Large/Util Rates ESSW
GM/Sunset LID	5-2015	2034	1,211,842.22	75,208.84	1,136,633.38	42,414.48	117,623.32	117,623.32			SUNSET LID
			<b>13,148,954.37</b>	<b>688,813.42</b>	<b>12,454,392.21</b>	<b>462,379.95</b>	<b>1,151,193.37</b>	<b>340,659.25</b>	<b>481,101.00</b>	<b>329,433.13</b>	

**Part 2 - Summary (by area) - to be carried forward - Page 8**

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate
Old River Road LID	8,909,200	0	0	8,909,200	38,178.72	38,178.72		
East Selkirk - LIDA/B	43,256,520	5,226,180	971,380	49,454,080	301,462.91	184,857.21	116,605.70	
East Selkirk - FCM	772,589,020	0	23,520,760	796,109,780	164,983.97		164,983.97	
East Selkirk - Lagoon	772,589,020	0	23,520,760	796,109,780	263,269.42			263,269.42
East Selkirk - RBC	772,589,020	0	23,520,760	796,109,780	133,347.62		133,347.62	
East Selkirk - S/Tfill	772,589,020	0	23,520,760	796,109,780	132,327.41		66,163.71	66,163.71
GM/Sunset LID	4,242,710	6,300	0	4,249,010	117,623.32	117,623.32		
					<b>1,151,193.37</b>	<b>340,659.25</b>	<b>481,101.00</b>	<b>329,433.13</b>

**CAPITAL BUDGET**  
**RURAL MUNICIPALITY OF ST. CLEMENTS**  
**For the Year 2022**

**Part 1 - CAPITAL EXPENDITURES**

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
Greenspace Park Development	50,000	50,000		50,000	
Beaconia Well Property	100,000	100,000		100,000	
Beaconia Shop Expansion	80,000	80,000		80,000	
Boat Launch	100,000	100,000		100,000	
Land Acquisition	225,000	225,000		225,000	
Colville Road Sidewalk	300,000	300,000		300,000	
Active Transportation - Sidewalk Lockport	200,000	200,000		200,000	
Excavator	250,000	250,000		250,000	
580 Case Snow Bucket	6,000	6,000		6,000	
1/2 ton	40,000	40,000		40,000	
Trailer (End Dump)	30,000	30,000		30,000	
IT/Server	3,500	3,500		3,500	
Office Stairs	35,000	35,000		35,000	
Office LED Lighting Upgrade	15,000	15,000		15,000	
Office Phone System	51,500	51,500		51,500	
Electric Car Charging Stations (3)	30,000	30,000		30,000	
EB Side by Side/UTV (50%)	44,000	44,000		22,000	
ES Driveway	178,000	178,000		178,000	
ES Rescue/Command truck replacement	500,000	500,000		500,000	
EB Firehall Station & Site Improvements (50%)	60,000	60,000		30,000	
ES Generator	45,000	45,000		45,000	
ES Fuel Exhaust System	25,000	25,000		25,000	
Landfill Storage	30,000	30,000		30,000	
Clarke TS Improvements	65,000	65,000		65,000	
ESSW Water Meter Replacements	55,000		55,000	55,000	
SSC Utility Works	3,500,000				3,500,000
ESSW WTP Softener & Truck Fill	2,000,000				2,000,000
South St. Clements Recreation	2,217,500	225,000			2,000,000
Water Control Works	1,520,000				1,525,000

11,755,500				
TOTAL	2,688,000			
	Page 5	55,000		
		Page 6	2,466,000	
			Part 2	9,025,000

**CAPITAL BUDGET**  
**RURAL MUNICIPALITY OF ST. CLEMENTS**

**2022**

**PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS**

Part 3

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources (Opening balance in Reserve)
	To Operating	To Capital	To Operating	To Capital	
<b>[CIP] Capital Improvements Reserve</b>					1,970,992
<i>Commercial/Industry Growth Initiatives</i>	50,000				
<i>Operating Stabilization</i>	75,000				
<i>Trails Development</i>	20,000				
<i>Asset Management Program</i>	20,000				
<i>Curbside Waste &amp; Recycling Bins</i>	50,000				
<i>2022 Snow/Spring Mitigation Recovery</i>	75,000				
<i>Capital (see above)</i>		495,000			
<b>[GT] Gas Tax Reserve</b>					1,741,859
<i>ESSW Debenture**</i>	298,332		298,332		
<i>SSC Utility Debenture</i>	231,573				
<i>Fuller Road Construction</i>	300,000				
<i>Capital (see above)</i>		625,000			
<b>[PWKS] Public Works Reserve</b>					266,036
<i>Lowbed Overhaul</i>	15,000				
<i>Capital (see above)</i>		326,000			
<b>[OF] Office Reserve</b>					80,873
<i>Capital (see above)</i>		70,000			
<b>[FIRE] Fire Reserve</b>					832,217
<i>Capital (see above)</i>		800,000			
<b>[REC] Recreation &amp; Culture Reserve</b>					108,372
<i>Community Rec Project Grants</i>	20,000				
<b>[RDS] Road Reserve</b>					539,112
<i>2021 Road Works</i>	1,431,438				
<b>[ENV] Environment Reserve</b>					238,442
<i>Capital (see above)</i>		95,000			
<i>Curbside Waste &amp; Recycling Bins</i>	50,000				
<i>Leachate Treatment/Landfill/Transfer Stations</i>	100,000				
<b>[ELEC] Elec Reserve</b>					31,612
<i>Municipal Election 2022</i>	28,000				
<b>[WCW] Water Control Works Reserve</b>					120,647
<i>No scheduled expenses 2022</i>					
<b>[ESSW] East Selkirk Utility Reserve</b>					523,569
<i>Utility System Repairs**</i>	12,500		12,500		
<i>Capital (see above) Meter Replacements**</i>	55,000	0		55,000	
<b>[LKPT] Lockport Utility Reserve</b>					256,806
<i>Utility System Repairs**</i>	12,200		12,200		
<b>[SUN] Sunset Utility Reserve</b>					208,684
<i>Utility System Repairs**</i>	5,000		5,000		

\*\*Items highlighted are transferred through the GOF to the Utility Funds, final use of funds as illustrated in the Utility Columns.

2,849,043	2,411,000		
5,260,042.55			
Page 2		328,032	
		Page 6	55,000
			Part 1

**PART 3. BORROWING (Subject to Municipal Board Approval)**

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
CIP - South St. Clements Recreation	2,000,000			2,977,251	20 YRS
CIP - Water Control Works	1,525,000			2,270,154	20 YRS
CIP - South St. Clements Utility Works	3,500,000			4,631,459	20 YRS
CIP - ESSW WTP Softener & Truck Fill	2,000,000			2,646,548	20 YRS
<b>TOTAL - Part 1</b>	<b>9,025,000</b>	<b>0</b>	<b>0</b>		

<p><i>Departmental Use Only</i></p>	<p>Adopted by Resolution of Council</p>  <p>_____</p> <p style="text-align: center;">(Head of Council)</p>  <p>_____</p> <p style="text-align: center;">(Chief Administrative Officer)</p>
	<p>_____ 2022</p>

**FIVE YEAR CAPITAL EXPENDITURE PROGRAM  
RURAL MUNICIPALITY OF ST. CLEMENTS**

PURPOSE	2023	2024	2025	2026	2027	Total	SOURCE OF FUNDS			
							Operating	Reserves	Borrowing	Other
Greenspace Park Developments						50,000		50,000		
Boat Launch						100,000		100,000		
Transfer Station Improvements	75,000			70,000	70,000	280,000		280,000		
EB Side by Side/UTV (50%)						44,000	22,000	22,000		
ES Driveway						178,000		178,000		
ES Rescue/Command truck replacement						500,000		500,000		
IT/Server	13,300	4,650				21,450		21,450		
Phone System						51,500		51,500		
580 Case Snow Bucket						6,000		6,000		
Trailer (End Dump)						30,000		30,000		
1/2 ton		41,000	42,000	43,000	44,000	210,000		210,000		
Beaonia Shop - Expansion						80,000		80,000		
Beaonia Well						100,000		100,000		
Storage Trailer - Landfill						30,000		30,000		
Excavator						250,000		250,000		
ESSW Water Meter Replacement					210,000	265,000		265,000		
EB Firehall Site Improvements						60,000	30,000	30,000		
ES Backup Generator						45,000		45,000		
ES Fuel Exhaust System						25,000		25,000		
Office Stairs/Lighting Upgrade						50,000		50,000		
Colville Road Sidewalk						300,000		300,000		
Land Acquisition						225,000		225,000		
Loader Landfill Pkg	140,000					140,000		140,000		
EB Water Rescue (Zodiac?) (50%)	150,000					150,000	75,000	75,000		
EB Commad Center Unit (50%)	500,000					500,000	250,000	250,000		
Loader	220,000					220,000		220,000		
Tandem	240,000			250,000		490,000		490,000		
Trailer Magnet	10,000					10,000		10,000		
LKPT Decommission WWTP		600,000				600,000		0	600,000	
SSC Utility Expansion - New Lift Station		1,700,000				1,700,000		0	1,700,000	
Landfill Compactor		320,000				320,000		320,000		
ES Extrication Tools		45,000				45,000		45,000		
ES Bobcat UTV & Trailer		50,000				50,000		50,000		
NL Equipment Truck		500,000				500,000		500,000		
Skidsteer and Bucket		70,000				70,000		70,000		
110HP Tractor		100,000				100,000		100,000		
ESSW Lift Station Upgrades		22,000				22,000		22,000		
Sunset Lift Station Upgrades			22,000			22,000		22,000		
Recycling Storage Trailers			10,000	10,000		20,000		20,000		
Landfill Cell			1,700,000			1,700,000		0	1,700,000	
EB Extrication Tools			25,000			25,000	12,500	12,500		
EB Backup Generator			65,000			65,000	32,500	32,500		
NL Grass Fire Truck			100,000			100,000		100,000		
ES Tanker			400,000			400,000		400,000		
NL Tanker/Hauler			400,000			400,000		400,000		
Mower Deck			30,000			30,000		30,000		
Highway tractor			70,000			70,000		70,000		
Grader			330,000		335,000	665,000		665,000		
Utilities Portable Generator			30,000			30,000		30,000		
Landfill - Concrete Pads				60,000		60,000		60,000		
ES LED Public Education Sign				25,000		25,000		25,000		
ES 3/4 Tonne				100,000		100,000		100,000		
NL Pumper				750,000		750,000		750,000		
ES CIL PW Shop Roof				15,000		15,000		15,000		
Mini-Excavator				90,000		90,000		90,000		
580 Case Backhoe				100,000		100,000		100,000		
CIL Cold Storage				200,000		200,000		200,000		
ESSW Lagoon Expansion & Remediation					6,000,000	6,000,000			6,000,000	
CIL Office Expansion					40,000	40,000		40,000		
ES PW Driveway Re-Alignment					350,000	350,000		350,000		
	1,348,300	3,452,650	3,224,000	1,713,000	7,049,000	19,074,950	422,000	8,652,950	10,000,000	0
<b>SOURCE OF FUNDS - ANNUAL</b>						<b>TOTAL</b>		<b>19,074,950</b>		
OPERATING	325,000	0	32,500	0	0	379,500				
RESERVES	1,023,300	3,452,650	1,491,500	1,713,000	7,049,000	16,995,450				
BORROWING	0	0	1,700,000	0	0	1,700,000				
OTHER	0	0	0	0	0	0				
<b>TOTAL</b>	<b>1,348,300</b>	<b>3,452,650</b>	<b>3,224,000</b>	<b>1,713,000</b>	<b>7,049,000</b>	<b>19,074,950</b>				

Departmental Use Only

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Mayor

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Chief Administrative Officer