

RURAL MUNICIPALITY of ST. CLEMENTS

BY-LAW NO. 2 - 2026

**Being a by-law of the Rural Municipality of St. Clements
to provide for the 2026 Annual Tax Levy**

WHEREAS Section 304(1) of *The Municipal Act* requires every Municipal Corporation on or before the 15th day of May in each year:

- a) *to set a rate or rates of tax sufficient to raise*
 - (i) *revenue to be raised by property taxes as set out in the operating budget, and*
 - (ii) *the revenue to be raised in the year to pay for local improvement or special service and to pay the requisitions payable by the municipality;*
- b) *to impose taxes*
 - (iii) *in accordance with the tax rate or rates set under clause (a) on the portioned value of each assessable property in the municipality that is liable under The Municipal Assessment Act to that tax, and*
 - (iv) *where the tax is in respect of a local improvement or special service, in accordance with the local improvement or special services by-law; and*
- c) *to set a due date for payment of taxes.*

AND WHEREAS the Rural Municipality of St. Clements has prepared a Financial Plan attached as Schedule "A" detailing all the sums required for lawful purposes of the Corporation for year 2026, and to pay all its debts within the year making due allowances for taxes on lands purchased by the Corporation at the Tax sale and considered non collectable, and for the cost of collections and abatement losses which may occur in the collection of taxes which is hereinafter referred to as an Allowance for Tax Assets;

AND WHEREAS it is necessary by by-law or by-laws to levy a rate or rates of so much on the dollar upon the assessed value of all rateable property liable therefore in the Municipality as the Council deems sufficient to raise sums required for the lawful purposes of the corporation as shown by said Financial Plan;

AND WHEREAS the assessed value of the whole rateable property within the Rural Municipality of St. Clements according to the last revised Assessment Roll thereof is \$ 1,160,728,250 for General Municipal purposes, \$ 62,523,530 Commercial or Other assessment for the Foundation School levy, \$ 803,281,720 for the Lord Selkirk Division levy, \$ 97,576,760 for the Sunrise School Division levy, and \$ 270,545,430 for the River East School Division levy.

AND WHEREAS it is deemed necessary to fix the rates of taxation for the purposes aforesaid and the time for the payment of all rates and taxes so fixed and levied;

NOW THEREFORE the Mayor and Council of the Rural Municipality of St. Clements in council duly assembled hereby enact the following:

FINANCIAL PLAN

1. **THAT** the Financial Plan of the Rural Municipality of St. Clements detailing all sums required for the lawful purposes of the Corporation for the year 2026 as set forth in Schedule "A" hereto attached and forming part of this bylaw and identified by the signatures of the Head of Council and the Chief Administrative Officer are hereby approved;
2. **THAT** the following respective rates of so much per one thousand dollars of assessment be and are hereby levied for the year 2026 upon the assessed value of all rateable property in the municipality liable therefore according to the last revised property assessment roll of assessable property of the corporation, which said rates, assessed values and sums required are set out in Schedule "A";

REQUISITION TAXES

1. A Special levy of 7.411 mills on the dollar on all Other assessed property to provide for the payment amount required amount for the Education Support levy as notified by the Public Schools Finance Board and as set out on Page 8 of Schedule "A" of this By-law,
2. A Special levy of 13.887 mills on the dollar on all rateable property liable therefore, according to the last revised Assessment Rolls, to raise the required amount for the Lord Selkirk School Division as set out on Page 8 of Schedule "A" of this By-law,
3. A Special levy of 12.778 mills on the dollar on all rateable property liable therefore, according to the last revised Assessment Rolls, to raise the amount required for the Sunrise School Division as set out on Page 8 of Schedule "A" of this By-law,
4. A Special levy of 13.380 mills on the dollar on all rateable property liable therefore, according to the last revised Assessment Rolls, to raise the required amount for the River East Transcona School Division as set out on Page 8 of Schedule "A" of this By-law,

DEBENTURE DEBT CHARGES

1. A mill rate of 0.227 on all rateable property liable therefore, according to the last revised Assessment Rolls, to raise the required amount to provide for the principal and interest payment as set out and authorized by By-Law No. 4-2017.
2. A mill rate of 0.057 on all rateable property liable therefore, according to the last revised Assessment Rolls, to raise the required amount to provide for the principal and interest payment as set out and authorized by By-Law No. 8-2021.
3. A mill rate of 0.079 on all rateable property liable therefore, according to the last revised Assessment Rolls, to raise the required amount to provide for the principal and interest payment as set out and authorized by By-Law No. 11-2020.

4. A mill rate of 0.090 on all rateable property liable therefore, according to the last revised Assessment Rolls, to raise the required amount to provide for the principal and interest payment as set out and authorized by By-Law No. 7-2025.
5. A mill rate of 0.066 on all rateable property liable therefore, according to the last revised Assessment Rolls, to raise the required amount to provide for the principal and interest payment as set out and authorized by By-Law No. 9-2025.
6. A mill rate of 0.157 on all rateable property liable therefore, according to the last revised Assessment Rolls, to raise the required amount to provide for the principal and interest payment as set out and authorized by By-Law No. 6-2025.
7. A mill rate of 0.090 on all rateable property liable therefore, according to the last revised Assessment Rolls, to raise the required amount to provide for the principal and interest payment as set out and authorized by By-Law No. 8-2025.
8. A special rate per parcel shall be charged on all rateable property within the Sunset Bay LID to provide for the principal and interest payment as set out in By-Law No. 5-2015.
9. A special rate per parcel shall be charged on all rateable property within the Roxanne Close LID to provide for the principal and interest payment as set out in By-Law No. 6-2015.
6. A special rate per parcel shall be charged on all rateable property within the Old River Road LID to provide for the principal and interest payment as set out in By-Law No. 10-2016.
7. A special rate per parcel shall be charged on all rateable property within the East Selkirk LID (a) to provide for the principal and interest payment as set out in By-Law No. 11-2016.
8. A special rate per parcel shall be charged on all rateable property within the SSC Utility Selkirk LID (a) to provide for the principal and interest payment as set out in By-Law No. 2-2023.

SPECIAL SERVICE LEVIES

RESERVE FUNDS

1. A mill rate of 1.200 on all rateable property liable therefore, according to the last revised Assessment Rolls, to raise the required amount to provide for the contribution to the Road Reserve Fund as set out and authorized by By-Law No. 20-2016.

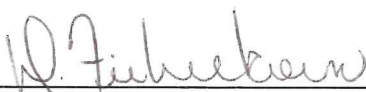
GENERAL MUNICIPAL

1. **THAT** a general mill rate of 7.234 on the dollar be and is hereby levied for the year 2026 upon the assessed value of all rateable property in the Municipality liable therefore, according to the last revised Assessment Rolls, as the case may be, of general and personal property thereof, to provide for the general controllable purposes of the corporation, viz:

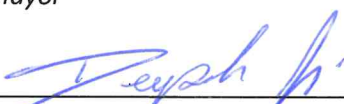
General Government Services, Protective Services, Transportation Services, Environmental Health Services, Public Health and Welfare Services, Environmental Development Services, Economic Development Services, Recreation and Cultural Services, Fiscal Services

2. **THAT** all taxes and rates imposed and levied in the Rural Municipality of St. Clements for the year 2026 shall be deemed to have been imposed and to be due and payable on the 31st day of October, 2026.
3. **THAT** all taxes and rates imposed and unpaid for the year 2026 following the date set for payment shall be subject to a penalty of one and one-quarter per cent (1 ¼ %) per month to be added on the 4th business day of each month thereafter on all taxes remaining unpaid.

DONE AND PASSED by the Council of the Rural Municipality of St. Clements duly assembled at East Selkirk,
in the Province of Manitoba, this 12th day of May, A.D. 2026.



Mayor



Chief Administrative Officer

Read a First Time the 28th day of April, A.D., 2026

Read a Second Time this 12th day of May, A.D., 2026

Read a Third Time this 12th day of May, A.D., 2026



**BUDGETED REVENUE AND EXPENDITURE
FINANCIAL PLAN**

RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2026

08-May-26

GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

RURAL MUNICIPALITY OF ST. CLEMENTS

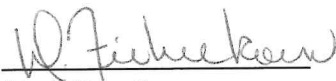
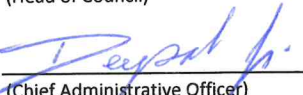
For the Year 2026

REVENUE

	2025 Budgeted	2025 Actual	2026 Budgeted	2027 Budgeted
Total Tax Levy - Page 8	24,921,735.53	24,924,731.22	26,632,599.53	27,169,346.52
Total Grants in Lieu of Taxes - Page 8	776,968.82	781,914.41	817,243.85	833,588.72
Sub-total	25,698,704.35	25,706,645.63	27,449,843.38	28,002,935.25
School Requisitions (deduct) - Page 8	14,946,172.86	14,946,110.58	16,485,268.82	16,814,974.20
Municipal Taxes and Grants in Lieu of Taxes	10,752,531.49	10,760,535.05	10,964,574.56	11,187,961.05
Other Revenue - Page 2	7,941,208.04	6,361,930.29	8,310,630.25	4,764,628.38
Transfers from Accumulated Surplus & Reserves - Page 2	9,670,660.25	4,355,522.94	9,717,277.10	5,163,675.66
Total Municipal Revenue	28,364,399.77	21,477,988.28	28,992,481.91	21,116,265.09

EXPENDITURE

General Government Services	2,085,585.31	2,233,728.88	2,075,482.40	2,030,477.69
Protective Services	3,903,360.58	1,175,646.56	1,139,009.16	1,104,877.17
Transportation Services	5,965,266.18	5,878,882.74	6,753,771.14	5,852,295.68
Environmental Health Services	1,788,349.52	1,667,819.62	1,848,975.02	1,831,969.23
Public Health and Welfare Services	50,000.00	43,060.82	50,000.00	50,000.00
Environmental Development Services	234,947.12	214,124.63	237,380.80	239,875.32
Economic Development Services	248,700.00	109,129.70	248,700.00	248,700.00
Recreation and Cultural Services	555,844.10	668,753.76	924,212.56	761,587.51
Fiscal Services	9,938,229.00	5,675,226.86	11,688,995.28	5,302,939.34
Transfers - 2015 Capital Deficit Recoveries - Page 9	0.00	0.00	0.00	0.00
- To Reserves - Page 5	3,592,952.76	3,745,698.22	4,024,893.00	3,692,455.16
Total Basic Expenditure	28,363,234.57	21,412,071.79	28,991,419.36	21,115,177.09
Allowance For Tax Assets - Page 8	1,165.22	1,165.22	1,062.55	1,088.00
Total Municipal Expenditure	28,364,399.79	21,413,237.01	28,992,481.91	21,116,265.09
Net Operating Surplus (Deficit)	0.00	64,751.27	0.00	0.00

Departmental Use Only	Adopted by Resolution of Council May 12 2026  (Head of Council)  (Chief Administrative Officer)
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GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS
RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2026

		2025 Budgeted	2025 Actual	2026 Budgeted	2027 Budgeted
Other Revenue					
Taxes Added		140,000.00	141,341.42	140,000.00	140,000.00
Tax Penalties		205,500.00	177,214.24	205,500.00	205,500.00
Licenses	- Animal				
	- Business	10,000.00	13,200.00	10,000.00	10,000.00
	- Other <u>Lottery</u>	300.00	421.60	300.00	300.00
Permits	- Building				
	- Other <u>Tax Certificates</u>	9,000.00	17,975.00	9,000.00	9,000.00
Fines		0.00	7,383.54	0.00	0.00
Sales of Service	- General Government	59,000.00	105,297.56	63,095.00	60,088.00
	- Protective	50,500.00	108,942.12	50,500.00	50,500.00
	- Transportation	47,000.00	24,504.94	47,000.00	47,000.00
	- Environmental Health	1,350,700.00	1,402,516.61	1,363,700.00	1,350,700.00
	- Public Health and Welfare				
	- Environmental Development				
	- Economic Development	2,700.00	5,186.00	2,700.00	2,700.00
	- Recreation and Culture	40,300.00	57,196.40	40,300.00	40,300.00
	- Other _____				
		150,000.00	121,592.11	0.00	0.00
Sales of Goods		150,000.00	121,592.11	0.00	0.00
Rentals		105,000.00	101,964.28	105,000.00	105,000.00
Trailer Park Rentals		125,400.00	133,683.88	151,200.00	125,400.00
Trailer Park Fees / Grazing Leases		102,600.00	102,600.00	102,600.00	102,600.00
Concessions and Franchises					
Returns from Investments					
Development and Dedication Fees		324,000.00	314,830.00	324,000.00	324,000.00
Unconditional Grants - Municipal Operating (Page 9)		1,449,618.75	1,568,445.42	1,478,611.12	1,508,183.34
	- Other _____				
	- Other _____				
Conditional Grants	- Federal Government	0.00	0.00	0.00	0.00
	- Federal - Gas Tax	638,519.00	638,519.00	638,519.00	638,519.00
	- Provincial Government (Page 9)	2,857,475.29	32,850.08	3,352,760.13	24,838.04
	- Municipal Government	253,595.00	155,754.48	177,845.00	0.00
	- Other Grant - South St. Clements	0.00	1,053,566.61	28,000.00	0.00
	- Other Grants	0.00	0.00	0.00	0.00
	- Other Conditional [SSC Presales]	0.00	56,945.00	0.00	0.00
Other Income	<u>Interest</u>	20,000.00	20,000.00	20,000.00	20,000.00
	<u>Tax Recoveries</u>	0.00	0.00	0.00	0.00

Total Other Revenue - Page 1		7,941,208.04	6,361,930.29	8,310,630.25	4,764,628.38
Transfers From					
	- Accumulated Surplus	0.00	0.00	0.00	0.00
	- Utilities	0.00	0.00	0.00	0.00
	- Reserves (Page 13)	9,670,660.25	4,355,522.94	9,717,277.10	5,163,675.66
Total Transfers - Page 1		9,670,660.25	4,355,522.94	9,717,277.10	5,163,675.66
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		17,611,868.28	10,717,453.23	18,027,907.35	9,928,304.04

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2026

	2025 Budgeted	2025 Actual	2026 Budgeted	2026 Budgeted
GENERAL GOVERNMENT SERVICES				
Legislative	300,000.00	298,691.22	300,000.00	300,000.00
General Administrative				
Chief Administrative Officer and Staff	879,707.17	848,462.93	881,483.94	883,265.15
Office	310,670.00	502,525.25	304,670.00	273,170.00
Legal	50,000.00	57,003.43	50,000.00	50,000.00
Audit	23,000.00	23,000.00	15,000.00	15,000.00
Assessment	207,000.00	204,965.00	207,000.00	207,000.00
Taxation				
Other General Government				
Elections	4,000.00	361.08	29,000.00	4,000.00
Conventions	75,000.00	68,183.86	75,000.00	84,000.00
Damage Claims and Liability Insurance	90,000.00	140,897.20	90,000.00	90,000.00
Intergovernmental Relations				
Grants - General	2,000.00	3,997.62	2,000.00	2,000.00
Other General Government-Sundry	144,208.14	85,641.29	121,328.46	122,042.54
Past-Service Pension Payments				
Unallocated Employee Benefits				
SUB-TOTAL GENERAL GOVERNMENT SERVICES	2,085,585.31	2,233,728.88	2,075,482.40	2,030,477.69
Recoveries (deduct) - Utility	0.00	0.00	0.00	0.00
TOTAL GOVERNMENT SERVICES - TO PAGE 1	2,085,585.31	2,233,728.88	2,075,482.40	2,030,477.69
PROTECTIVE SERVICES				
Police & By-Law Enforcement	196,340.00	171,487.54	199,205.00	199,580.00
Fire	752,083.33	897,724.80	764,804.16	777,597.17
Emergency Measures				
Emergency Measures Organization	77,500.00	64,987.46	79,000.00	80,500.00
Flood Control	2,848,137.25	5,513.22	65,500.00	15,500.00
Ambulance Services				
Other - Covid 19 Relief	0.00	0.00	0.00	0.00
Other Protection				
Building Inspection				
Electrical Inspection				
Plumbing Inspection				
Other Safety Inspections				
License Inspection				
Animal and Pest Control	29,300.00	35,933.54	30,500.00	31,700.00
Other - Traffic Services/Boundary Signage				
Other _____				
TOTAL PROTECTIVE SERVICES - TO PAGE 1	3,903,360.58	1,175,646.56	1,139,009.16	1,104,877.17
TRANSPORTATION SERVICES				
Road Transport				
Administration				
Engineering	14,000.00	17,139.61	15,000.00	14,000.00
Roads and Streets				
Unallocated Costs				
- Wages and Benefits	1,659,343.25	1,788,143.76	1,751,871.14	1,743,347.51
- Equipment Fuel	240,000.00	212,977.00	240,000.00	240,000.00
- Equipment Repairs and Maintenance	275,000.00	295,830.01	280,500.00	286,110.00
- Equipment Insurance and Registration	102,200.00	81,428.49	102,200.00	103,496.96
- Workshop and Yard Operations	238,850.00	216,544.33	243,650.00	239,948.88
Road Construction and Maintenance	1,650,000.00	1,533,842.12	1,766,000.00	1,799,837.00
Road Plan	1,567,153.13	1,473,762.61	2,095,000.00	1,171,624.76
Transportation Services Sub-Total Forward to Page 4	5,746,546.38	5,619,667.93	6,494,221.14	5,598,365.10

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ST. CLEMENTS
For the Year 2026

	2025 Budgeted	2025 Actual	2026 Budgeted	2027 Budgeted
Transportation Services Sub-Total Forward from Page 3	5,746,546.38	5,619,667.93	6,494,221.14	5,598,365.10
Sidewalks and Boulevards				
Ditches and Road Drainage	122,500.00	158,901.49	128,500.00	122,500.00
Storm Sewers				
Street Cleaning				
Snow and Ice Removal				
- Labour				
- Materials	35,000.00	23,299.98	36,050.00	37,131.50
- Rentals				
Bridges	10,000.00	0.00	10,000.00	10,000.00
Street Lighting	51,219.80	77,013.34	85,000.00	84,299.08
Traffic Services				
Parking				
Other Road Transport				
Airport				
Other Transportation Services				
TOTAL TRANSPORTATION SERVICES - TO PAGE 1	5,965,266.18	5,878,882.74	6,753,771.14	5,852,295.68
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection				
Curbside Collection	629,667.59	676,957.03	663,401.38	686,661.81
Transfer Stations	305,940.17	267,810.28	311,234.14	316,637.81
Landfill	685,741.76	563,546.26	701,839.50	674,169.61
Recycling	120,000.00	98,590.84	125,500.00	107,500.00
Nuisance Grounds				
Other Environmental Health				
Municipal Wells				
Public Rest Rooms				
Other <u>Grants & Programs</u>	47,000.00	60,915.21	47,000.00	47,000.00
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1	1,788,349.52	1,667,819.62	1,848,975.02	1,831,969.23
PUBLIC HEALTH AND WELFARE SERVICES				
Public Health				
Health Unit				
Cemeteries				
Other _____				
Medical Care				
Medical Officer				
Other _____				
Hospital Care				
Hospital Care				
Other _____				
Social Assistance				
Social Assistance	50,000.00	43,060.82	50,000.00	50,000.00
Other _____				
TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1	50,000.00	43,060.82	50,000.00	50,000.00
ENVIRONMENTAL DEVELOPMENT SERVICES				
Planning and Zoning	83,600.00	97,194.91	83,600.00	83,600.00
Community Development				
General Land Assembly	151,347.12	116,929.72	153,780.80	156,275.32
Urban Renewal				
Beautification and Land Rehabilitation				
Urban Area Weed Control				
Grant				
Other _____				
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1	234,947.12	214,124.63	237,380.80	239,875.32

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ST. CLEMENTS
For the Year 2026

	2025 Budgeted	2025 Actual	2026 Budgeted	2027 Budgeted
ECONOMIC DEVELOPMENT SERVICES				
Natural Resources				
Agriculture				
Larviciding	1,000.00	0.00	1,000.00	1,000.00
Operation Clean-Up	3,500.00	4,000.00	3,500.00	3,500.00
Rural Area Weed Control	53,000.00	52,231.37	53,000.00	53,000.00
Drainage of Land				
Veterinary Services				
Well Agreement - East St. Paul	200.00	228.95	200.00	200.00
Grants				
Regional Development	122,000.00	40,097.03	122,000.00	122,000.00
Commercial/Industrial Development	50,000.00	232.35	50,000.00	50,000.00
Other Economic Development - Sunset Bay LID	0.00	0.00	0.00	0.00
Tourism	19,000.00	12,340.00	19,000.00	19,000.00
Public Receptions				
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1	248,700.00	109,129.70	248,700.00	248,700.00
RECREATION AND CULTURAL SERVICES				
Recreation	224,244.10	296,329.21	583,712.56	428,987.51
Community Centers and Halls				
Swimming Pools and Beaches				
Golf Courses				
Skating Rinks and Arenas				
Parks and Playgrounds	35,000.00	73,823.77	35,000.00	35,000.00
Other Recreational Facilities/Trails	35,000.00	30,921.57	35,000.00	35,000.00
Grants	116,000.00	116,760.24	141,000.00	136,000.00
Heritage Committee	31,000.00	34,046.36	10,000.00	10,000.00
Beaconia Community Well	1,100.00	263.72	4,000.00	1,100.00
Museums				
Libraries	110,000.00	115,365.00	112,000.00	112,000.00
Kirkness Community Rink	3,500.00	1,243.89	3,500.00	3,500.00
TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1	555,844.10	668,753.76	924,212.56	761,587.51
FISCAL SERVICES				
Transfer to Capital - Page 13	7,425,220.41	3,105,280.91	9,562,148.88	2,874,000.00
Transfer to Utility - Page 6	1,052,493.73	895,128.13	968,423.97	968,423.97
Debenture Debt Charges - Page 11	1,410,514.86	1,410,524.86	1,108,422.44	1,410,515.37
Other Long-term debt charges				
Tax Discounts	0.00	3,456.25	0.00	0.00
Other Debt Charges				
Other Fiscal Services - Inventory Adjustments				
Other Fiscal Services - Interest Contributed to Reserves	50,000.00	260,836.71	50,000.00	50,000.00
TOTAL FISCAL SERVICES - TO PAGE 1	9,938,229.00	5,675,226.86	11,688,995.28	5,302,939.34
TRANSFERS				
General Reserve	0.00	0.00	75,000.00	0.00
Specific-Purpose Reserves:				
- Capital Improvement	129,000.00	214,250.00	129,000.00	129,000.00
- Bridges/Water Control Works	50,000.00	50,000.00	50,000.00	50,000.00
- Roads	1,287,933.76	1,305,934.00	1,416,874.00	1,609,436.16
- Fire	389,500.00	434,441.06	389,500.00	389,500.00
- Office	165,000.00	135,010.07	15,000.00	15,000.00
- Public Works	365,000.00	565,000.00	565,000.00	315,000.00
- Elections	7,000.00	7,000.00	7,000.00	7,000.00
- Environment	187,000.00	209,500.00	187,000.00	187,000.00
- Recreation	112,000.00	121,000.00	312,000.00	112,000.00
- Gas Tax	638,519.00	637,947.36	638,519.00	638,519.00
- Utility Expansion	222,000.00	9,500.00	200,000.00	200,000.00
- ES Community Revitalization [TIFF]	40,000.00	56,115.73	40,000.00	40,000.00
TOTAL TRANSFERS - TO PAGE 1	3,592,952.76	3,745,698.22	4,024,893.00	3,692,455.16

LOCKPORT SEWER - UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Rural Municipality of St. Clements
For the Year 2026

REVENUE

		2025 Budgeted	2025 Actual	2026 Budgeted	2026 Budgeted
WATER CONSUMER SALES	- Residential				
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
SEWER SERVICE CHARGES	- Residential	153,000.00	213,900.03	153,660.00	154,339.80
	- Commercial				
Discounts, Refunds and Cancellations					
Net Consumer Revenue - Sub Total		153,000.00	213,900.03	153,660.00	154,339.80
Penalties		50.00	0.00	50.00	50.00
Hydrant Rentals					
Installation Service					
Connection Revenue - Net					
Provincial Grants					
Other Revenue		100.00	-2,979.96	100.00	100.00
Transfer from Revenue Fund - Page 5		38,178.72	38,178.72	38,178.72	38,178.72
Transfer from Reserves - Utility - Page 13 (Utility Rate Study)		0.00	0.00	50,000.00	0.00
Transfer from Accumulated Surplus					
TOTAL REVENUE		191,328.72	249,098.79	241,988.72	192,668.52

EXPENDITURE

WATER SUPPLY					
Administration					
Customer Billings and Collections					
Purification and Treatment					
Water Purchases					
Service of Supply					
Transmissions and Distribution					
Other Water Supply Costs					
Connections - Net Loss					
TOTAL		0.00	0.00	0.00	0.00
SEWAGE COLLECTION AND DISPOSAL					
Administration		6,450.00	-272.14	56,450.00	6,450.00
Wages & Equipment		58,500.00	5,173.63	58,500.00	58,500.00
Sewage Collection System		12,300.00	2,365.94	12,300.00	12,300.00
Sewage Lift Station		44,000.00	33,614.54	44,660.00	45,339.80
Sewage Treatment and Disposal		23,900.00	18,760.80	23,900.00	23,900.00
Other Sewage Collection and Disposal Costs					
Connections - Net Loss					
TOTAL		145,150.00	59,642.77	195,810.00	146,489.80
TRANSFER TO CAPITAL - Page 13		0.00	0.00	0.00	0.00
DEBENTURE DEBT CHARGES - Page 12		38,178.72	38,178.72	38,178.72	38,178.72
TRANSFERS					
Deficit Recovery, 20____ - Page 9					
Transfer to Utility Reserve		8,000.00	151,277.30	8,000.00	8,000.00
Transfer to _____ Reserve					
TOTAL		8,000.00	151,277.30	8,000.00	8,000.00
TOTAL EXPENDITURE		191,328.72	249,098.79	241,988.72	192,668.52
NET OPERATING SURPLUS (DEFICIT)		0.00	0.00	0.00	0.00

EAST SELKIRK - UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Rural Municipality of St. Clements
For the Year 2026

REVENUE

		2025 Budgeted	2025 Actual	2026 Budgeted	2027 Budgeted
WATER CONSUMER SALES	- Residential & Commercial	170,500.00	217,965.03	171,500.00	171,500.00
	- Commercial and Bulk	2,000.00	4,841.14	2,000.00	2,000.00
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
SEWER SERVICE CHARGES	- Residential	27,800.00	26,885.73	27,880.97	27,880.97
	- Commercial				
	- Lagoon Tipping Fees	315,000.00	441,000.00	400,000.00	400,000.00
Discounts, Refunds and Cancellations					
Net Consumer Revenue - Sub Total		515,300.00	690,691.90	601,380.97	601,380.97
Penalties		100.00	18.15	100.00	100.00
Hydrant Rentals		12,000.00	0.00	12,000.00	12,000.00
Installation Service					
Connection Revenue - Net		0.00	242,240.00	0.00	0.00
Provincial Grants					
Other Revenue		1,500.00	980.88	2,000.00	2,000.00
Transfer from Revenue Fund - Page 5		812,621.93	804,918.16	812,621.93	812,621.93
Transfer from Reserves - Utility - Page 13		87,000.00	0.00	805,000.00	0.00
Transfer from Accumulated Surplus					
TOTAL REVENUE		1,428,521.93	1,738,849.09	2,233,102.90	1,428,102.90

EXPENDITURE

WATER SUPPLY					
Administration		8,800.00	8,641.08	33,250.00	8,250.00
Wages & Equipment		62,500.60	9,905.68	63,990.64	62,865.64
Purification and Treatment		148,500.00	111,496.90	140,502.00	140,502.00
Water Purchases					
Service of Supply					
Transmissions and Distribution		10,000.00	35,549.31	10,000.00	10,000.00
TOTAL		229,800.60	165,592.97	247,742.64	221,617.64
SEWAGE COLLECTION AND DISPOSAL					
Administration		8,800.00	8,641.08	33,250.00	8,250.00
Wages & Equipment		62,500.60	9,905.68	63,990.64	62,865.64
Sewage Collection System		7,000.00	0.00	7,000.00	7,000.00
Sewage Lift Station		3,500.00	3,003.21	7,000.00	4,000.00
Sewage Treatment and Disposal		129,233.17	145,146.39	134,000.00	139,250.00
TOTAL		211,033.77	166,696.36	245,240.64	221,365.64
TRANSFER TO CAPITAL - Page 13		0.00	0.00	755,000.00	0.00
DEBENTURE DEBT CHARGES - Page 12		987,687.56	987,687.55	985,119.63	985,119.63
TRANSFERS					
Deficit Recovery, 20____ - Page 9					
Transfer to Utility Reserve		0.00	418,872.22	0.00	0.00
Transfer to _____ Reserve					
TOTAL		0.00	418,872.22	0.00	0.00
TOTAL EXPENDITURE		1,428,521.93	1,738,849.09	2,233,102.90	1,428,102.90
NET OPERATING SURPLUS (DEFICIT)		0.00	0.00	0.00	0.00

GRAND MARAIS/SUNSET BAY - UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

Rural Municipality of St. Clements
For the Year 2026

REVENUE

		2025 Budgeted	2025 Actual	2026 Budgeted	2027 Budgeted
WATER CONSUMER SALES	- Residential				
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
SEWER SERVICE CHARGES	- Residential	22,000.00	21,988.64	22,026.00	22,052.52
	- Commercial	30,000.00	29,384.04	30,000.00	30,000.00
Discounts, Refunds and Cancellations					
Net Consumer Revenue - Sub Total		52,000.00	51,372.68	52,026.00	52,052.52
Penalties		50.00	157.38	50.00	50.00
Hydrant Rentals					
Installation Service					
Connection Revenue - Net					
Provincial Grants					
Other Revenue					
Transfer from Revenue Fund - Page 5		117,623.32	117,623.32	117,623.32	117,623.32
Transfer from Reserves - Utility - Page 13		0.00	0.00	0.00	0.00
Transfer from Accumulated Surplus					
TOTAL REVENUE		169,673.32	169,153.38	169,699.32	169,725.84

EXPENDITURE

WATER SUPPLY					
Administration					
Customer Billings and Collections					
Purification and Treatment					
Water Purchases					
Service of Supply					
Transmissions and Distribution					
Other Water Supply Costs					
Connections - Net Loss					
TOTAL		0.00	0.00	0.00	0.00
SEWAGE COLLECTION AND DISPOSAL					
Administration		6,100.00	0.00	6,100.00	6,100.00
Wages & Equipment		28,350.00	0.00	28,350.00	28,350.00
Sewage Collection System		0.00	0.00	0.00	0.00
Sewage Lift Station		6,300.00	3,035.36	6,326.00	6,352.52
Sewage Treatment and Disposal		11,300.00	7,882.17	11,300.00	11,300.00
Other Sewage Collection and Disposal Costs					
Future Remediation					
Minor Capital Upgrades					
Interest on Long Term Debt					
Amortization - Sewer					
Connections - Net Loss					
TOTAL		52,050.00	10,917.53	52,076.00	52,102.52
TRANSFER TO CAPITAL - Page 13		0.00	0.00	0.00	0.00
DEBENTURE DEBT CHARGES - Page 12		117,623.32	117,623.32	117,623.32	117,623.32
TRANSFERS					
Deficit Recovery, 20____ - Page 9					
Transfer to Utility Reserve		0.00	40,612.53	0.00	0.00
Transfer to _____ Reserve					
TOTAL		0.00	40,612.53	0.00	0.00
TOTAL EXPENDITURE		169,673.32	169,153.38	169,699.32	169,725.84
NET OPERATING SURPLUS (DEFICIT)		0.00	0.00	0.00	0.00

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Education (Requisition) Taxes:

Education Support Levy (ESL)

Lord Selkirk SD

Sunrise SD

River East Transcona SD

Total Education Taxes

Taxable

Grazing Lease and/or Converted fees

Grants in Lieu of Taxes

Total

39,073,960.00

49,830.00

23,399,740.00

62,523,530.00

777,944,580.00

154,580.00

25,182,560.00

803,281,720.00

96,673,210.00

14,330.00

889,220.00

97,576,760.00

258,162,790.00

10,639,290.00

1,743,350.00

270,545,430.00

1,171,854,540.00

10,858,030.00

51,214,870.00

1,233,927,440.00

Municipal Taxes:

Local Urban Districts

L.U.D.

Taxable

Otherwise Exempt

Grants in Lieu of Taxes

Total

0.00

Debenture Debt Charges

ESSW FCM 16/16

ESSW LID A 11/16

ESSW LID B 11/16

ESSW LAGOON 4/17

ESSW General 9/18

ESSW - SOFT/FILL - 8/2021

ORR 10/16

SSC UTIL - P1 - 9/2021

SSC UTIL -4/2023

SSC UTIL - LID - 2-2023

SSC UTIL - 10/2025 RES/RIVER XING

SUNSET BAY 5/15

ROXANNE CLOSE 6/15

NAROL FIRE - 11/2020

SSC Comm Bldg - 7/2025

Drainage/WCW - 9/2025

Road Renewals - 6/2025

Landfill Expansion 8-2025

1,132,905,870.00

37,733,230.00

37,733,230.00

1,132,905,870.00

1,132,905,870.00

1,132,905,870.00

12,325,070.00

1,132,905,870.00

1,132,905,870.00

14,265,600.00

1,132,905,870.00

8,185,630.00

425,180.00

1,132,905,870.00

1,132,905,870.00

1,132,905,870.00

1,132,905,870.00

1,132,905,870.00

0.00

27,822,380.00

532,140.00

532,140.00

27,822,380.00

27,822,380.00

27,822,380.00

12,325,070.00

27,822,380.00

27,822,380.00

14,265,600.00

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27,822,380.00

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154,712.26

184,857.21

116,605.70

263,269.42

133,347.62

132,327.41

38,178.72

231,572.96

229,167.47

82,277.94

174,369.11

117,623.32

5,383.30

92,257.28

104,012.95

76,575.69

182,022.66

104,012.95

2,422,573.97

154,712.26

184,857.21

116,605.70

263,485.31

133,347.62

132,327.41

38,178.72

231,572.96

229,167.47

82,277.94

174,369.11

117,623.66

5,383.81

91,697.53

104,465.54

76,608.07

182,234.33

104,465.55

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180,669.00

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257,169.63

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64,575.63

38,178.00

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82,277.94

116,859.87

5,383.81

89,499.56

101,961.53

74,771.79

177,866.22

101,961.53

1,291,174.52

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2,700.00

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6,315.68

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1,585.88

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174,369.11

763.79

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2,504.01

1,836.28

4,368.11

2,504.01

24,775.73

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Deficit Recovery

General

Utility

0.00

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Reserve Funds

Roads 20/16

ES Community Revitalization

1,132,905,870.00

26,472,930.00

SUNDRY REVENUE AND EXPENDITURE ANALYSIS

RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2026

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment		Mill Rate [Avg]	Amount	Frontage	Total
	Farm/Residential	Other				
705 Centra Gas	0	8,518,240	31.44	249,516.20		249,516.20
1020 HMQ MB Miscellaneous	278,510	0	20.22	6,597.67		6,597.67
1030 Agricultural - NEC	152,980	0	20.25	1,938.91		1,938.91
1032 Agricultural - Leased	119,080	0	22.36	3,630.08		3,630.08
1120 Conservation NEC	213,900	0	23.81	2,701.64		2,701.64
1121 Conservation - Crown Land	1,644,430	243,890	23.09	38,896.65		38,896.65
1124 Conservation - Parks	26,470	0	25.44	677.09		677.09
1128 Conservation - North	89,010	0	23.81	1,976.52		1,976.52
1150 Highways Transportation	664,930	77,230	23.60	13,324.03		13,324.03
1180 Flood Control	55,600	0	23.81	13,263.65		13,263.65
1300 Housing	587,350	85,410	25.84	18,210.26		18,210.26
1770 Manitoba Hydro	472,350	13,851,670	24.69	443,512.18		443,512.18
2402 Comm Pasture - Provincial	0	0	23.81	0.00		0.00
2700 HMQ (CDA) Miscellaneous	44,960	479,060	29.23	15,034.50		15,034.50
2710 CHMC	0	0	23.81	0.00		0.00
2713 Canada Post	0	144,240	36.78	3,996.62		3,996.62
2715 RCMP	192,150	0	23.81	3,967.86		3,967.86
		23,399,740				

Total - Pages 1, 8

817,243.85

Part 2 - Transfers and Grants

Government or Agency	Purpose	Amount
Province of Manitoba - General Assistance Grant Program	Total General Assistance - Unconditional	1,478,611.12
Province of Manitoba - GRO Grant Program		2,000,000.00
Province of Manitoba - SSC Rec Grant Claims 2026		1,327,922.09
Province of Manitoba - Dutch Elm Program		20,000.00
Province of Manitoba - Hydro Fixed Grant		1,438.04
Province of Manitoba - Crown Lands Leases		3,400.00
	Total Conditional - Provincial Govt	3,352,760.13

Totals Above - Page 2

4,831,371.25

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1, Page 5

0.00

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6

0.00

GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES
RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2026

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity (year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
LID Roxanne Close	6-2015	2034	40,950.59	3,949.52	37,001.07	1,433.78	5,383.30	5,383.30			LID
Narol Firehall	11-2020	2040	1,115,027.01	60,702.02	1,054,324.99	31,555.26	92,257.28			92,257.28	At Large
SSC Util [GOF CIP]	9-2021	2040	2,798,804.73	152,366.79	2,646,437.94	79,206.17	231,572.96		231,572.96		GAS TAX RESERVE
SSC Util - LID	2-2023	2042	892,281.93	32,979.36	859,302.57	49,298.58	82,277.94	82,277.94			LID
SSC UTIL - PLANT/WATER [GOF CIP]	4-2023	2042	2,090,382.72	61,936.85	2,028,445.87	167,230.62	229,167.47		229,167.47		GAS TAX RESERVE
SSC UTIL - RES/RIVER CROSSING	10-2025	2045	2,000,000.00	54,369.11	1,945,630.89	120,000.00	174,369.11		174,369.11		UTILITY CONNECTIONS
SSC Comm Bldg - 2023	7-2025	2045	2,000,000.00	54,369.11	1,945,630.89	49,643.84	104,012.95			104,012.95	At Large
Drainage/WCW	9-2025	2045	1,525,000.00	50,551.46	1,474,448.54	26,024.23	76,575.69			76,575.69	At Large
Road Renewal Projects	6-2025	2045	3,500,000.00	95,145.95	3,404,854.05	86,876.71	182,022.66			182,022.66	At Large
Landfill Expansion	8-2025	2045	2,000,000.00	54,369.11	1,945,630.89	49,643.84	104,012.95			104,012.95	At Large

17,962,446.98	620,739.28	17,341,707.70	660,913.03	1,281,652.31	87,661.24	635,109.54	558,881.53
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Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By LID	Raised by Other	Raised by Mill Rate
LID Roxanne Close	425,180			425,180	5,383.30	5,383.30		
Narol Firehall	1,132,905,870		27,822,380	1,160,728,250	92,257.28			92,257.28
SSC Util [GOF CIP]	1,132,905,870		27,822,380	1,160,728,250	231,572.96		231,572.96	
SSC Util - LID	14,265,600			14,265,600	82,277.94	82,277.94		
SSC UTIL - PLANT/WATER [GOF CIP]	1,132,905,870		27,822,380	1,160,728,250	229,167.47		229,167.47	
SSC UTIL - RES/RIVER CROSSING	1,132,905,870		27,822,380	1,160,728,250	174,369.11		174,369.11	
SSC Comm Bldg - 2023	1,132,905,870		27,822,380	1,160,728,250	104,012.95			104,012.95
Drainage/WCW	1,132,905,870		27,822,380	1,160,728,250	76,575.69			76,575.69
Road Renewal Projects	1,132,905,870		27,822,380	1,160,728,250	182,022.66			182,022.66
Landfill Expansion	1,132,905,870		27,822,380	1,160,728,250	104,012.95			104,012.95

1,281,652.31	87,661.24	635,109.54	558,881.53
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For the Year 2026[illegible][illegible]

CAPITAL BUDGET
RURAL MUNICIPALITY OF ST. CLEMENTS

For the Year 2026

Part 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
Land Purchases for RM Use	100,000			100,000	
Lockport Sidewalk	200,000			200,000	
Boat Launch	300,000			300,000	
Colville Sidewalk	139,727			139,727	
Beaconia Well	50,000			50,000	
SSC Daycare Utilities Install	50,000			50,000	
SSC Util - Reservoir & River Crossing	1,000,000			1,000,000	
ES Traffic Safety [Roundabout]	2,000,000			2,000,000	
CIL Office Expansion	50,000			50,000.00	
GMCC Upgrades	300,000			300,000	
SSC Rec - Playground Resurfacing	82,000	28,000		54,000.00	
Wobbly Wheel Packer	25,000			25,000.00	
Mower Deck	60,000			60,000.00	
General Duty Trucks	85,000			85,000.00	
Excavator Bullrush Bucket	30,000			30,000.00	
Trailer [End Dump]	40,000			40,000.00	
Tandem/Sander	475,000			475,000.00	
CIL Shop - Tent for Salt/Sand Storage	40,000			40,000.00	
Office Communications Network	25,000			25,000.00	
Landfill Bin Pads [Concrete]	60,000			60,000.00	
Loader Landfill - One Way Blade	30,000			30,000.00	
EB Water Rescue (Zodiac?) (50%)	250,000	125,000		125,000	
EB Bobcat UTV & Trailer (50%)	35,500	17,750		17,750	
EB Wildfire Drone (50%)	12,000	6,000		6,000	
EB Firehall Improvements (50%) Generator	50,000	25,000		25,000	
ES Tanker	145,000			145,000	
NL Tanker	250,000			250,000	
NL Command Center Unit	275,000			275,000	
NL Public Education Sign	75,000			75,000	
Well Licence Upgrade	100,000		100,000	100,000	
ES WTP Discharge to River	500,000		500,000	500,000	
ES Lagoon Repairs	87,000		87,000	87,000	
Meters Replacements - ES VILLAGE	68,000		68,000	68,000	
SSC Community Center	1,327,992	1,327,992			
Landfill Cell	2,000,000	2,000,000			

10,317,219

TOTAL

3,529,742

Page 5

755,000

Page 6

ESSW

6,787,477

Part 2

0

CAPITAL BUDGET
RURAL MUNICIPALITY OF ST. CLEMENTS
For the Year 2026

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Part 3

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	To Operating	To Capital	(Opening balance in Reserve)
[GEN] General Surplus Reserve					81,137
No scheduled expenses 2026					
[CIP] Capital Improvements Reserve					3,462,663
Asset Management Program	20,000				
Commercial/Industry Growth Initiatives	50,000				
Capital (see above)		2,889,727			
[GT] Gas Tax Reserve					1,537,106
ESSW Debenture**	288,060		288,060		
SSC Utility Debenture	460,740		460,740		
Capital (see above)		1,000,000			
[PWKS] Public Works Reserve					865,319
Capital (see above)		755,000			
[OF] Office Reserve					107,539
Office Reno/Sign Move	25,000				
Capital (see above)		25,000			
[FIRE] Fire Reserve					1,009,237
Capital (see above)		918,750			
[REC] Recreation & Culture Reserve					729,021
ESRA/Rec Grants	50,000				
Rec & Trails Master Plan	86,000				
Capital (see above)		354,000			
[RDS] Road Reserve					512,942
2026 Road Works	1,800,000				
[ENV] Environment Reserve					581,930
Gull Lake Zebra Prevention	25,000				
Capital (see above)		90,000			
[ELEC] Elec Reserve					35,108
Election expenses 2026	25,000				
[WCW] Water Control Works Reserve					333,899
No scheduled expenses 2026					
[ESSW] East Selkirk Utility Reserve					1,954,789
Utilities Master Study	50,000		50,000		
Capital (see above)				755,000	
[LKPT] Lockport Utility Reserve					627,743
Utilities Master Study	50,000		50,000		
[SUN] Sunset Utility Reserve					368,477
No scheduled expenses 2026					
[UTIL] Utility Expansion Reserve					667,232
No scheduled expenses 2026					

**Items highlighted are transferred through the GOF to the Utility Funds, final use of funds as illustrated in the Utility Columns.

2,929,800.31	6,032,477		
8,962,277.31			
Page 2	848,800		
	Page 6	755,000	
		Part 1	

PART 3. BORROWING (Subject to Municipal Board Approval)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
TOTAL - Part 1	0		0		

Departmental Use Only	Adopted by Resolution of Council
	W. F. Fitchelbaum (Head of Council) May 12 2026 Chief Administrative Officer

FIVE YEAR CAPITAL EXPENDITURE PROGRAM
RURAL MUNICIPALITY OF ST. CLEMENTS

							SOURCE OF FUNDS			
PURPOSE	2027	2028	2029	2030	2031	Total	Operating	Reserves	Borrowing	Other
Land Purchases for RM Use	100,000					100,000		100,000		
Landfill Compactor	770,000					770,000		770,000		
Loader		350,000		375,000		725,000		725,000		
Transfer Station Improvmenets			70,000			70,000		70,000		
CIL Cold Storage				400,000		400,000		400,000		
ES WTP Discharge to River	72,000		80,000	100,000		252,000		252,000		
ES Lagoon Repairs		400,000				400,000		400,000		
Water Tanker (Dust Control)				150,000		150,000		150,000		
Skidsteer & Bucket			140,000			140,000		140,000		
Mini-Excavator		150,000				150,000		150,000		
Grader	520,000		580,000		735,000	1,835,000		1,835,000		
Excavator Mulcher / Brusher				70,000		70,000		70,000		
Office IT Network	25,000	25,000	25,000	25,000	25,000	125,000		125,000		
ES LED Public Education Sign	75,000					75,000		75,000		
ES Wildfire Drone	12,000					12,000		12,000		
NL Pumper		375,000	375,000			750,000		750,000		
CIL Shop - Driveway Re-Align		400,000				400,000		400,000		
ES Lagoon Expansion			19,000,000			19,000,000			19,000,000	
East Selkirk Water Softner 3rd Train			500,000			500,000			500,000	
Lockport Liftstation Order Control	200,000					200,000		200,000		
ES Lagoon Sludge Removal	1,100,000					1,100,000			1,100,000	
	2,874,000	1,700,000	20,770,000	1,120,000	760,000	27,224,000	0	6,624,000	20,600,000	0
SOURCE OF FUNDS - ANNUAL										
OPERATING	0	0	0	0	0	0				
RESERVES	1,774,000	1,700,000	1,270,000	1,120,000	760,000	6,624,000				
BORROWING	1,100,000		19,500,000	0	0	20,600,000				
OTHER	0	0	0	0	0	0				
	0	0	0	0	0	27,224,000				
							W. Fisher Mayor Cheryl H. Chief Administrative Officer			