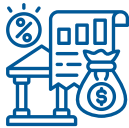


STATE OF THE REGION 2026

Strengthening Foundations,
Expanding Horizons

The past year has been marked by steady growth, responsible investment, and meaningful progress across our municipality. Council and Administration have continued to focus on strengthening infrastructure, supporting development, and planning for the future of our communities.



HISTORIC FISCAL & ENVIRONMENTAL STEWARDSHIP

- ✔ **13% Mill Rate Reduction:**
Achieved a 13% mill rate reduction in 2025 through disciplined financial management and careful prioritization, while continuing to invest in critical infrastructure. In 2026, Council is proposing a 1% mill rate increase identified last year as part of a 10-year funding plan to invest two mills annually into maintaining and improving municipal roads
- ✔ **Fleet Modernization**
Invested more than \$800,000 in critical service vehicles, including a new motor grader and loader to support year-round operations.
- ✔ **Four-Year Labour Stability**
Signed a new collective agreement (2025–2028), ensuring workforce stability and continuity of municipal services.
- ✔ **Strengthened Protective Services:**
Recruited over 10 new firefighters and invested \$1.3 million in two new fire department command units to improve on-scene coordination and emergency response.



MAJOR PROJECTS COMPLETED & UNDERWAY

- ✔ **Regional Service Sharing:**
Executed a groundbreaking agreement with the RM of East St. Paul to manage water and wastewater capacity along the Henderson Highway corridor.
- ✔ **Modernized Waste Collection:**
Finalized a new three-year curbside collection agreement with GFL Environmental to serve residents through 2029.
- ✔ **Libau Landfill Expansion:**
Reached substantial completion on a new engineered waste cell featuring a dual liner containment and leachate collection system, ensuring long-term capacity for the region.
- ✔ **Road Surface Milestone:**
Invested \$3.76 million in major hard-surface reconstruction projects, including Rebeck, Quarry, and Donald Roads, while dedicating additional funding toward future asphalt improvements and engineering design.



INNOVATION IN COMMUNICATION & SAFETY

- ✔ **New Digital Front Door:**
Launched a user-friendly municipal website with improved navigation, simplified forms, and new AI Chat Bot.
- ✔ **Community Branding:**
Installed new entrance signs at 12 key locations, designed to improve wayfinding and provide dedicated space for emergency fire ban notices.
- ✔ **Digital Service Requests:**
Promoted QAlert for easier submission and tracking of resident service requests, with plans to launch a dedicated municipal app in the coming year.
- ✔ **Health Partnership:**
Partnered with Togetherall to provide all residents and employees with free, confidential online mental health support.



HOUSING & COMMUNITY DEVELOPMENT

✓ Diverse Housing Options:

Approved new residential developments to support population growth, including a 110-unit multi-family rental development in East Selkirk, a 56-unit row housing project near the Municipal Office, and the development of Arena Road to improve public access and support future residential expansion.

✓ Industrial Efficiency:

Removed outdated landscaping and hard-surfacing requirements for the Lockport Industrial Park to support local business development and compliance.

✓ New Commercial Hub:

Approved Phase 1 of a major development in East Selkirk to include a full-service gas bar, a national coffee chain, a car wash, and a professional retail strip mall.



RECREATION, TOURISM & COMMUNITY WELL-BEING

✓ Accessibility & Recreation Planning:

Applied for funding to improve accessibility through rubber playground surfacing and enhanced trail infrastructure, while also initiating the development of a long-term Recreation Master Plan to guide community investment and recreational priorities over the next decade.

✓ Trail Improvements:

Completed maintenance and upgrades on approximately 5 kilometres of walking trails, improving safety and accessibility for residents.

✓ Cultural Staples:

Hosted the 57th Annual Highland Gathering and the Red River Paddle Challenge, fostering community pride and regional tourism

BY THE NUMBERS FOR 2025

Investment Category	Amount	Impact
Hard-Surfacing & Gravel Road Projects	\$3,800,000	Major reconstruction of key corridors
Protective Command Units	\$850,000	Enhanced on-scene coordination
Road Maintenance & Drainage	\$1,700,000	Increased gravel work and dust control
Public Works Fleet Renewal	\$965,000	New grader, loader, and support vehicles
Emergency Response	307 Calls	Total fire services incidents in 2025
Mill Rate Reduction	-13%	Lower taxes through growth and management



LOOKING AHEAD: 2026 PRIORITIES

✓ Stable Tax Levy:

The combined municipal and education property tax levy is projected at \$46.77 million, remaining stable overall despite a \$1.54 million increase in the education requisition.

✓ Mill Rate Increase Source

A 1% increase to the municipal mill rate (9.1 to 9.2 mills) is dedicated to the long-term hard-surface roads program; changes to the total levy are primarily driven by rising school division requisitions, not new municipal spending.

✓ General Operating Fund Revenue

Approximately \$28.99 million will fund municipal operations and capital services, including public works, emergency response, and community services.

✓ Fiscal Responsibility and Sustainability

Continuing disciplined financial management to support services and infrastructure while maintaining predictable taxation.

✓ 2028 Manitoba Summer Games:

Finalizing the collaborative bid to co-host the games with neighboring municipalities

✓ Library Expansion:

Moving forward with the regional campaign to expand education and literacy resources

✓ Infrastructure Continuity:

Executing short-term capacity strategies for the Henderson Highway corridor in partnership with the RM of East St. Paul.

"2025 was a year of resilience and record-breaking investment. We are building the infrastructure and the partnerships that will ensure St. Clements remains 'The Place to Be' for generations."
 — Mayor & Council, RM of St. Clements